

? Ò`b`Ua `@]a]h.`Dc`]h]_`Zc fXYfh`gc Zc fh][Yb
Ghc dd`XYf': `ÀWYbj Yfg]Y[Y`i b[°

8Yf'6I B8`?Ò`b`Zc fXYfh`Y]bYb`GhfUHY[]Yk YWgY`ni f
FYXi n]Yfi b[`XYg': `ÀWYbj YfVfUi Wg`]b`9gW #5i k Y]`Yfž
Ub[Yg]Wghg`ghY][YbXYf`HYa dYfUhi fYb"



9gW #5i k Y]`Yfž`8Yi hgW`UbX`!`8]Y`Ub`U`hYbXY`<]hnYk Y`Y`a]h
HYa dYfUhi fYb`bU`Y`(\$; fUX`7Y`g]i g`nk]b[h`X]Y`Dc`]h]_`i bX
J Yfk U`hi b[`]b`?Ò`b`ni a`< UbXY`b`"8Yf'6I B8`?fY]g[fi ddY`?Ò`b
`Uh`_`UfY': cfXYfi b[Yb`Zcfa i`]Yfhž`i a`XYb': c`[Yb`XYg
?`]a Uk UbXY`g`k]f_gUa`ni`VY[Y[bYb`"Gc`k]fX`Y]b
GhfUHY[]Yk YWgY`]b`XYf`GhUXhYb`hk]W`_`i b[`[YZcfXYfhž`i a`XYb
6cXYb!`i bX': `ÀWYbj YfVfUi W`V]g`&\$' \$`Ui ZBYh`c`Bi`""ni
ghc ddYb`"8]YgY`A U» bU`a Yb`g]bX`Xf]b[`]Wž`i a`k Y]hYf`\]b`Y]bY
`VYb`gk YfhY`GhUXh`ni`[Yk `À`f`Y]ghYb`i bX`X]Y': c`[Yb`XYf
ØVYfa `À»][Yb': `ÀWYbj Yfg]Y[Y`i b[`ni`a]b]a]YfYb"

6YgcbXYfg`_f]h]gW`g]Y`h`XYf'6I B8`X]Y`[Yd`UbhYb`bYi Yb
GhUXhY]`Yž`k]Y`VY]gd]Y`gk Y]gY`XUg`Dfc`Y`_`h`?fYi nZY`X`a]h`ØVYf', \$

<Y_hUfž'gck]Y`X]Y`G]YX`i b[gYfk Y]hYfi b[Yb`]b`NØbXcfZIGØX`i bX
UbXYfYb`GhUXhhY`Yb`"8Yf`6I B8`a U\bh`Ubž`XUgg`X]Y`VYfY]hg`c\Y
: `ÀWXYbj Yfg]Y[Y`i b[`XYb`J Yf`i ghj cb
?U`hi ZhYbhghY\i b[g[YV]YhYb`ni f`i c`[Y`Uhi bX`gca`h]X]Y`i fVUbY
<]hnY]bgY`b`k Y]hYf`j YfgW`ÀfZYb`_ØbbhY`"9]bY`i a ZUggYbXY
BYi VYk Yfhi b[`XYf`i `ÀWXYbbi hni b[`]gh`XUVY`i bUVX]b[VUf`

: cfXYfi b[Yb`ni f`i: `ÀWXYbfYXi _h]cb

I a `XYb`5bZcfXYfi b[Yb`Ub`K c\bfUi a`i bX`[`Y]W`nY]h][`XYb
?`]a UgW`i hn`[YfYW`h`ni`k YfXYbž`gW`À[h`XYf`6I B8`j cfž`XYb
: c`_i g`Ui ZVYfY]hg`[Ybi hnhY`i: `ÀWXYb`ni`f]W`hYb`"8Ug`i a ZUggh`X]Y
GUb]Yfi b[`VYghY`YbXYf`K c\bi b[gVYgh`ÀbXY`i bX`X]Y`5i ZghcW`_i b[
j cb`K c\bf`Ài a Yb`Ui ZVYghY`YbXYb`i; YV`Ài XYb`"Ni XYa`k]fX`X]Y
, VYfVUi i b[`j cb`i: `ÀWXYbž`X]Y`XYfnY]h`ZØf`9]bnY`U`UbXY`i bX
DUf_d`ÀhnY`[Ybi hnh`k YfXYbž`U`g`Y]bY`g]bbj c`Y`A U» bU`a Y
Ub[YgY`Yb`"8UfØVYf`]\]bUi g`gc`Yb`_ca`a i bU`Y
K c\bi b[ghUi gW`VØfgYb`[Ybi hnh`k YfXYbž`i a `XYb`K c\bfUi a
VYggYf`Ui gni gW`ØdZYb`

5_hi Y`k YfXYb`]b`8Yi hgW`U`bX`h`À[`]W`Yhk U`) &`<Y_hUf`Ub
G]YX`i b[g!`i bX`J Yf`_Y`fgZ`ÀWXY`i a [Yk UbXY`hž`k Ug`X]Y`Gcf[Yb
\]bg]W`h]W`XYf`i: `ÀWXYbj Yfg]Y[Y`i b[`j Yfgh`Àf`_h`"5b[Yg]W`hg`XYf
ghY][YbXYb`HYa dYfUi fYb`]b`XYb`Gh`XhYbž`X]Y`Xi fW`X]Y
J Yfg]Y[Y`i b[`i bX`6YVUi i b[`VYX]b[h`g]bXž`ghY][h`Ui W`XUg`F`]g]_c
j cb`, VYfgW`k Ya`a i b[Yb`Xi fW`GhUf`_fY[Yb`"9I dYfhYb`k Y]gYb
XUfUi Z`\]bž`XUgg`X]Y`i fgd`fØb[`]W`Yb`N]Y`Y`ni f`FYXi n]Yfi b[`XYg
: `ÀWXYbj YfVfUi W`gž`X]Y`Y]bY`FYXi _h]cb`Ui Z` \$`<Y_hUf`h`À[`]W`V]g
&\$&\$`j cf[YgY`Yb`UhhYbž`bi b`Ui Z`&\$` \$`j YfgW`cVYb`k i fXYb`
8Ua`]h]gh`XYf`8fi W`_Ui Z`X]Y`?ca`a i bYb`[fØ» Yf`XYbb`Yž
hfU[Z`À\][Y`@Øgi b[Yb`ni`Z]bXYb`

BYi Y`K Y[Y`Z]bXYb

: Øf`Y]bY`bUW`\U`h][Y`GhUXhd`Ubi b[`VYXUfZYg`YXcW`b]W`h`bi f
bYi Yf`6Ui [YV]YhYž`gcbXYfb`Ui W`_fYUh]j Yf`5bg`ÀhnY`ni f
J YfVYggYfi b[`XYg`GhUXh`_]a Ug`"; fØbX`ÀWXYfž
; YV`Ài XYVY[fØbi b[Yb`i bX`X]Y`9bhg]Y[Y`i b[`j cb`i: `ÀWXYb

_ÖbbhYb`XUni`VY]hfU[Ybž`XUg`A]_fc_]a U`]b`XYf`GhUXh`bUW\`U`h[
 ni`j`YfVYggYfb``Ghi`X]YfYbXY`i`bX`GhUXhd`UbYf`ghY\`Yb`j`cf`XYf
 <YfUi`gZcfXYfi`b[ž`gck`c\`XYb`6Ui`j`cb`K`c\`bi`b[Yb
 j`cfUbni`hfY]VYb`U`g`Ui`W`i`a`k`Y`hZFYi`bX`]W`Y`A`U»`bU\`a`Yb`ni
]bhY[f]YfYb"

≠`5bVYhfUW`h`XYf`U`g`n]Ya``]W`k`U\`fgW`Y]b`]W`VYgW`f]YVYbYb
 J`Yf`Å`b`XYfi`b[Ybž`k`j`Y`X]Y`ghY][YbXYb`HYa`dYfUhi`fYb`i`bX
 YI`hfYa`Yb`K`Y`hYfVYX]b[i`b[Ybž`]gh`X]Y`5bdUggi`b[`Ub`XYb
 ?`]a`Uk`UbXY`]b`i`fVUbYb`F`Åi`a`Yb`i`bj`Yfn]W`hVUf``9]b`5i`[Yba`Yf_
 gc``hY`XUVY]`Ui`Z`X]Y`j`YfVYggYfi`b[`VYghY\`YbXYf`≠ZfUghfi`_hi`fYb
 [Y`Y[h`k`YfXYb``8]Y`A`i`h]Z`b_h]cbU`h`h`j`cb`c`ZYbYb`:`ÅW`Ybž
 Duf_g`i`bX`;`ÅfhYb`_ÖbbhY`Ui`W`XUni`VY]hfU[Ybž`X]Y`6]cX]j`Yfg]h`h
 ni`ZÖfXYfb`i`bX`Y]bY`ØVYfa`Å»][Y`5i`Z`Y]ni`b[`XYf`GhUXh`ni
 j`Yf\]bXYfb"

8Yf`6I`B8`VYhc`bh`gW`]Y»`]W`ž`XUgg`?`]a`UgW`i`hn`i`bX`XYf`6YXUfZ
 Ub`VYnU\`VUfYa``K`c\`bfUi`a`g]W`b]W`h[Y[YbgY]h][`Ui`ggW`]Y»`Yb
 XØfZYb``9]bY`j`cfUi`ggW`Ui`YbXY`D`Ubi`b[ž`X]Y`U`Y`5gdY`hY`XYf
 I`fVUb]g]Yfi`b[`VYhfUW`hYhž`]gh[YZcfXYfhž`i`a`XYb
 <YfUi`gZcfXYfi`b[Yb`XYf`Ni`_i`bZi[YfYW`h`ni`k`YfXYb``8]Y`NY]W`Yb
 XYf`NY]h]g]bX`_`Uf.`9g[]hž`Y`h`h`ni`UbXY`bž`i`a`?`Ö`b`Ui`W`a`cf[Yb
 U`g`YVYbgk`YfhY`GhUXh`ni`VYk`U\`fYb"

6I`B8`?`Ö`b`VYf]W`hYhž`XUgg``8]Y`:`ÅW`Ybj`Yfg]Y[Y`i`b[`]gh
 Y]bY[fc»Y`<YfUi`gZcfXYfi`b[`ZÖf`X]Y`B`UW\`U`h][_Y]hi`bX
 I`a`k`Y`hgW`i`hn]b`8Yi`hgW`UbXž`k`j`Y`Ui`W`8Yi`hgW`UbXZi`b_
 Uba`Yf`_h``9]bY`,`VYfg]W`h`ØVYf`A`U»`bU\`a`Yb`ni`f`5bdUggi`b[`i`bX
 6Yk`Å`h][i`b[`XYf`?`]a`UZc`[Yb`V]YhYh`XUg`I`a`k`Y`hVi`bXYgUa`h"

8YhU]`g	
C`fh	9gW`#5i`k`Y]`Yfž`8Yi`hgW`UbX
E`i`Y`Yb	<ul style="list-style-type: none"> • k`k`k`"Vi`bX!`_c`Y`b"XY • k`k`k`"XYi`hgW`UbXZi`b`_`XY • k`k`k`"i`a`k`Y`hVi`bXYgUa`h"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!_cY`b"bYh