

K Y]bghY]b!Dfc nYgg]b 'B M '9b hgW X Y]Xi b [
ZÄ ``h` \ Yi hY `b UW X `gY W X g`K c W X Yb °

< Ufj YmiK Y]bghY]bg`Dfc nYgg]b`BYk `Mcf_`ghY`hij cf`XYa
5VgW X`i gg" `8Yf` : U``k]fZi: fU[Yb`ni `A UW X ha]ggVfUi W X`i bX
` A YHcc `Ui Z"



? Ò`b ž`8 Yi hgW X `Ub X`!`8Yf`GhfUZdfcnYgg` [Y[Yb`< Ufj YmiK Y]bghY]b
]b`BYk `Mcf_`ghY`hij cf`XYa `5VgW X`i gg" `B UW X `gY W X g`Ub [Yb
K c W X Yb`j c``Yf`XfUa Uh]gW X Yf`NYi [YbUi ggU[Yb`i bX`gdUbbYbXYf
K YbXi b [Yb`VY []bbYb`bi b`X]Y`GW X`i ggd`ÄXcmYfg`j cb`5b`_U[Y
i bX`J YfhY]X][i b [" `ϕg]XYf`VYf]W X hYb ž`XUgg`XYf` : U``
a Ò [`]W X Yfk Y]gY`bcW X ` \ Yi hY`Ub`X]Y` ; YgW X k cfYbYb`ØVYf [YVYb
k]fX" `8Yf`+` !`Ä` \ f] [Y`K Y]bghY]b`g]Y` \ h`g]W X `gW X k YfYb`J cfk ØfZYb
[Y[YbØVYf.`Nk]gW X Yb`&\$ \$ * `i bX`&\$ % ` `gc``Yf`XfY]` : fUi Yb`gYI i Y``
a]ggVfUi W X h` \ UVYb ž`k Ug`Yf`j Y` \ Ya Ybh`VYghfY]hYhi bX`Ui Z`b]W X h
gW X i `X][[`d`ÄX]Yfh` \ Uh" `GY]b`N]Y``]a `U`_hi Y``Yb`J YfZU` \ fYb`]gh`_Uf.`9f
a ÒW X hY`gY]bYb` [i hYb`Fi Zni fØW_[Yk]bbYb`i bX`XYb`GW X UhYb`XYf
gW X k YfYb`J cfk ØfZY`Ybh_ca` a Yb"

8cW`k]Y`_Ua`Yg`ØVYf\Ui dhini`X]YgYb`5bgW`i`X][i b[Yb3`8Yf
G_UbXU`i a`K Y]bghY]b`k Uf`XYf`5i g`ÒgYf`ZØf`X]Y`k Y`hk Y]hY
, A YHcc!6Yk Y[i b[ž`X]Y`&\$%+`]b`<c`mk ccX`]bg`@YVYb`[Yfi ZYb
k i fXY`"FcgY`A W`ck Ubž`X]Y`&\$%*`Y]bYb`Y]bZi ggfY]W`Yb
:]`a`dfcXi nYbhYb` `YVYb`K Y]bghY]b` `XYf`J Yf[Yk U`h][i b[
VYgW`i`X][hYž`k Uf`Y]bY`XYf`YfghYb`Gh]a`a`Ybž`X]Y`XYb`GhY]b`]bg
Fc`Yb`VfUW`hY`"8Ua`]h`ÒZbYhY`g]Y`X]Y`HØf`ZØf`nU`fY]W`Y`UbXYfY
: fUi Ybž`XUfi bhYf`dfca`]bYbhY`BUa`Yb`k]Y`5b[Y`]bU`æ`]Y`i bX
; k mbYh`DU`hfck ž`X]Y`À`b`]W`Y`9fZU`fi b[Yb`a`]h`K`Y]bghY]b
[Ya`UW`h`\UVYbž`k]Y`X]Y`**NY**]h`VYf]W`hYh"

8]Y`5b`_`U[Y`i bX`X]Y`J YfhY]X][i b [

8]Y`GhUUhgUbk U`hgW`UZh`Zc fXYfh`Y]bY`YfbYi hY`J Yfi fhY]i b[` [Y[Yb
K Y]bghY]b`i bX`Uf[i a`Ybh]Yfhž`XUgg`Yf`gY]bY`A`UW`h`]b`XYf
:]`a`VfUbW`Y`gW`Ua` `cg`Ui g[Ybi hnh`\UVY`" `a`@Ui ZY`XYf
J Yf\UbX`i b[Yb` \UVYb`X]Y`?`À[Yf]bbYbž`XUfi bhYf`A`ja`]`<U`Ym]ž
`>gg]WU`A`Ubb`i bX`?`U`U`Gc`_c`Už`Y]bXfØW`_`]W` [YgW`]`XYfhž`k`]Y`g]Y
a`]h`K`Y]bghY]b`]b`?`cbhU`_`h`_`Ua`Yb`i bX`CdZYf`gY]bYf` , VYf[f]ZY
k i fXYb`"@Ui h`XYf`5b`_`U[Y`bi hnhY`Yf`gY]bY`GhY`i b[ž`i a`X]Y
: fUi Yb`ni`a`Ub]di`]YfYb`i bX`ni`VY`Àgh[Ybž`k`À`fYbX`X]Y
J YfhY]X][i b[`XU[Y[Yb`\À`hž`XUgg`X]Y` : fUi Yb`]\b`j`YfZØ`fh`\À`hYbž
i a`J`cfhY]Y`ni`Yf`Ub[Yb`"

: Øf`K`Y]bghY]b`]gh`X]Yg`b]W`h`XYf`YfghY`Dfc`nYgg.`6YfY]hg`]a` `Ź\`f
&\$&\$`k i fXY`Yf`]b`Y]bYa` `UbXYfYb`J`YfZU`fYb`gW`i`X][` [Ygdfc`W`Yb
i bX`ni`&` `Ź\`fYb`<UZh`j`Yfi fhY]h`8cW`XUg`l`fhY]`k i fXY`]a
: fØ`U`f`&\$&` `Ui Z[Y`cVYbž`i bX`XUg`VfUW`hY`]b`ni`fØW`_`Ui`Z`X]Y
5b`_`U[YVUb`_`"Hfch`n`XYf`A`Ø[`]W`_`Y]h`Y]bYg`: fY]gdfi`W`g`]b`BYk
Mcf`_`V`Y]Vh`K`Y]bghY]b`k`Y]hYf`\]b`]b`<UZhž`XU`Yf`VYfY]hg`&\$&` `]b
?`U`]Zcfb]Yb`ni` `*` `Ź\`fYb`j`Yfi fhY]`h`k i fXY`"

; YgY`gW`UZh`]W`Y`5i`gk`]f`_`i`b`[`Y`b`

8]Y`J`cfk`ØfZY`[Y[Yb`K`Y]bghY]b` \UVYb`b]W`h`bi`f`gY]b`@YVYbž
gcbXYfb`X]Y` [YgUa`hY`:]`a`]bXi`ghf]Y`YfgW`ØhhYfh`9]bY`_Øfn`]W`
Xi`fW`[YZØ`fhY`l`a`ZfU[Y`XYf`C`f[Ub]gUh]cb`K`ca`Yb`]b`:]`a` `nY][hž
XUgg`hfch`n`XYf`: cfhgW`f]hYž`X]Y`gY]h`XYf` , A YHcc!6Yk Y[i b[

Yfn]Y`h'k i fXYbž'X]Y`G]hi Uh]cb`]'b`<c`mk ccX`bcW`"Ub[Y`b]W`h`]XYU`
]gh"`, VYf`+\$`i`"XYf`6YZfU[hYb`VYf]W`hYhYb`j cb`Y]bYf` Yhk Ug
j YfVYggYfhYb`"?i`hi fž`UVYf`*-`i`i`[UVYb`Ubž`gY`Vgh`]b`XYb`"YhnhYb
ZØbZ`ž\`fYb`A`]ggVfUi W`cXYf`:`Y`j Yf`U`hYb`Yf`YVh`ni`"UVYb`"
6YgcbXYfg`VYhfcZZYb`g]bX`DYcd`Y`cZ`7c`cfž`j cb`XYbYb`)`i`
Ub[UVYbž`À`b`]W`Y`9fZU`fi b[Yb`[Ya UW`hni`"UVYbž`k`]Y`Z`a`"Uh
VYf]W`hYh`"

8]Y`U`_hi Y`Y`b`9b`hk`]W`_i b[Yb`]a`"K`Y]bghY]b!DfcnYgg`i bX`X]Y
h]YZ[fY]ZYbXYb`5i gk`]f`_i b[Yb`XYf`," A YHcc!6Yk`Y[i b[`nY][Yb.
5i W`k`Ybb`g]W`Y]b][Y`J`Yf`ÀbXYfi b[Yb`]b`XYf`:`]a`VfUbW`Y
Y]b[YghY`h`"UVYbž`V`Y]Vh`bcW`j`]Y`ni`"hi bž`i`a`"A`]ggVfUi W`i`bX
gYi`i`Y`Y`6Y`Àgh][i b[`YbX[Ø`h][`XYb`]; UfUi`g`ni`"a`UW`Yb`"

8YhU]`g	
C fh	?Òbž`8Yi hgW`"UbX
E i Y`Y`b	<ul style="list-style-type: none"> • k k k "fUX]c`_cY`b"XY • k k k "nY]h"XY • k k k "Z`a`"Uh

6Ygi W`Yb`G]Y`i bg`Ui`Z.`a`Y]b!_cY`b`"bYh