

HfUbgZYf!Ghi fa `]b `XYf`F Y[]cbU``][U. `Ni a GhUfh`Ui Z`XYb `B Yi Yb °

9bhXYW_Yb`G]Y`X]Y`U_hi Y``Yb`Gd]Y`Yfk YWkgY``]b`XYf
F Y[]cbU``][U`K Ygh`ZØf`X]Y`GU]gcb`&\$&) #&*`ž]b_`i`g]j`Y
Ni [`Äb[Y`i`bX`5V[`Äb[Y`XYf`J`YfY]bY"



6cWkc`hž`8Yi hgWk`UbX`!`a` :`i`»VU``U\`f`&\$&) #&*`dfÄgYbh]Yfh
g]Wk`X]Y`F Y[]cbU``][U`K Ygh`a`]h`gdUbbYbXYb`Ni [`Äb[Yb`i`bX
5V[`Äb[Ybž`X]Y`gck`c`\`X]Y`HYUa`g`U`g`Ui`Wk`X]Y` :`Ubg`]b`5hYa
\`U`hYb```gVYgcbXYfY`XYf`%":`7`6cWkc`hž`i`bhYf`XYf`@Y]hi`b[]`cb
HfU]bYf` :`UVf]Y`Y`8]`6YbYXYhcz`\`Uh]b`X]YgYf`HfUbgZYfdYf]cXY
_fÄZh][`ni [YgWk`U[Yb``8Yf`J`YfY]b`j`Yfa`Y`XYh[`Y]Wk`UWk`h
B Yi ni [`Äb[Yž`XUfi`bhYf`DUhf]W`?`i`fnYb`i`bX`>ZZ`A`YbgU\`ž`k`Ä`fYbX
GYVUgh]Ub`DUh`Yf`gY]bY`?`Uff]YfY`VYYbXYh`\`Uh``5i`Wk`7Y`U`
5mXc [Ub`i`bX`@YbbUfh`6fUbXYg`k`YfXYb`XYb`7`i`V`j`Yf`UggYb"

5VYf`b]Wk`h`bi`f`6cWkc`h`a`]gWk`h`a`]h`Zf]gWk`Ya`K`]bX`Ui`Z`XYa`D`Uhm
a`]h` `Ui`Wk`X]Y`nk`Y]hY`A`UbbgWk`UZh`XYg`%":`7`?`Ö`b`\`Uh]g]Wk`bYi
Zcfa`]Yfh`HfU]bYf`9j`Ub[Y`cg`GVcb]Ug`VY[fØ`h`%)``bYi`Y` ;`Yg]Wk`hYfž

XUfi bhYf'GUZmUb'Hci fÅ'i bX'?]Ub'<Y_a Uh"Ni'XYb'5V[Åb[Yb
nÅ\Yb'VY_UbbhY'B Ua Yb'k]Y'A UfWc'<Ò[Yf'i bX'GhYd\Ub'GU'[Yfž
X]Y'YVYbZU`g]\fY'?Uff]YfY'Ub'XYb'B U[Y'\Åb[Yb'a ØggYb"8]Y
[fc»Yb'J YfÅbXYfi b[Yb'VY]X]YgYb'A UbbgW\UZhYb'ghY\Yb
g]bbV]'X'jW\ZØf'X]Y'8 mbUa]_]b'XYf'F Y[]cbU`][Už'X]Y'ja a Yf
k]YXYf'a]h'bYi Yb'HU'YbhYb'i bX'?]W_g'Ui ZXYb'HfUbgZYfa Uf_h
ØVYffUgW'h"

8]Y'HfU]b]b[g`U[Yf'j cfVYfY]hYb'g]W\

A]h'XYb'nU\`fY]W\Yb'BYi ni [Åb[Yb'i bX'5V[Åb[Yb'VYZ]bXYb'g]W\
X]Y'J YfY]bY'Ui ZY]bYa 'gdUbbYbXYb'K Y[ži a 'a UbW\Y'D'ÅhnY'bYi
ni'VYgYhnYb'i bX'XYb'HfU]b]b[gY]bgUhn'ni'cdh]a]YfYb"6Y]XYb
GdcfhZfYi bXYb'@chY'VY]gd]Y'gk Y]gY'[]Vh'Yg'YVYbZU`g'Y]b][Y
]bhYfYggUbhY'HfUbgZYfg'ni'j YfnY]W\Yb"i bhYf'HfU]bYf': UV]Ub
@ØVVYfg[YgY`Yb'g]W\YbYi Y'Gd]Y'Yf'k]Y'@ WU'?Yf_Ya YmYf'i bX
: UV]Ub'F Øh\`]\bni ži a 'XYa 'HYUa 'bcW\`a Y\ f
'?cb_i ffYbnZÅ\][_Y]h'ni'j Yf'Y]\Yb"5i W\`Yf'g]bX'5V[Åb[Yž'k]Y
XZZ'A YbgU\ž'ni'VY_'U[Ybž'X]Y'XYb'J YfY]b'j]b'Y]bY'bYi Y'D\UgY
ZØ\ fYb"

9]b'k Y]hYfYf'J YfY]bž'XYf'Ui ZZf]gW\Yg'6'i h'gYmhž']gh'XYf'6cbbYf'G7
i bhYf'HfU]bYf'GUgW\U'; `UhnY"'A]h'gYW\g'bYi Yb'Gd]Y'Yfbž'XUfi bhYf
A Uf_i g'5fYbXh'i bX'HcV]Ug'DY]hnž'k]fX'XYf'?UXYf'[Yn]Y'hj YfghÅf_hž
k Å\ fYbX'a Y\ fYfY'Gd]Y'Yf'XYb'J YfY]b'j Yf'UggYb"8]YgY
I a ghfi _hi f]Yfi b[]gh'bc'hk YbX][ži a 'k YhhVYk YfVgZÅ\]['ni
V'Y]VYb'i bX'g]W\Ub'XYf'Gd]hnY'XYf'@[U'ni'`dcg]h]cb]YfYb"

HfUbgZYfa Uf_h]a 'K UbXY`

J]Y'ZÅ'h]['g]bX'X]Y'U_hi Y`Yb'9bhk]W`i b[Yb'Ui ZXYa
HfUbgZYfa Uf_hž'XYf'g]W\]b'XYb'`YhnYb'X\ fYb'ghUf'_j YfÅbXYfh
\Uh" GhUh]gh]_Yb'nY][Ybž'XUgg'X]Y'5i g[UVYb'Ui Z[`cVU'Yf'9VYbY
k Y]hYf\]b'fUgUbh'ghY][Yb"K Å\ fYbX'Y]b][Y'Hcd!J YfY]bY
XfY]ghY`][Y'A]`]cbYbVYhfÅ[Y'ZØf'Gd]Y'Yf'k]Y'BYma Uf']bj Ygh]YfhYbž
V'Y]Vh'XYf': i »VU`a Uf_h'XmbUa]gW\`'`b'XYf'6i bXYg][U
VY]gd]Y'gk Y]gY`U[Yb'X]Y'HfUbgZYfUi g[UVYb'XYf'J YfY]bY']b'XYf
'YhnYb'GU]gcb'VY]ØVYf'%(- 'A]`]cbYb'9i fc'ZØf'X]Y'6UmYfb'U`Y]bY"

Gc`WXY`Gi a a Yb`nY][Yb`X]Y`k]fhgWUZh`WXY`6YXYi hi b[`XYf
Gd]Y`YfhfUbgZYfgz`X]Y`Ui W`]b`XYf`FY []cbU``][U`]\fYb`B]YXYfgW`U[
Z]bXYb"

8]Y`J YfY]bY`i bhYfgi WXYb`dYfa UbYbh`A Ò[`]W`_Y]hYbž`]\fY
A UbbgWUZhYb`ghfUHY []gW`ni `Yf[`ÀbnYb""8 UVY]`ghY`h`bYVYb`XYb
Z]bUbn]Y`Yb`5gdY`hYb`Ui W`XYf`gdcfh`WXY`9fZc`[`]a `A]hY`di b`h"
8Yf`%": 7`6cW`c`h`i bX`X]Y`%": 7`?Ò`b`=VY]gd]Y`gk Y]gY`gYhYb`Ui Z
Y]bY`A]gW`i b[`Ui g`YfZU`fYbYb`Gd]Y`Yfb`i bX`↑ b[Yb`HU`Yb`hYb`ž`i a
`Ub[Zf]gh][Y`9fZc`[Y`ni `g]WXYfb"

8]Y`FY []cbU``][U`K Ygh`]gh`VYfY]hž`X]Y`GU]gcb`&\$&) #&*`a]h`j]Y`Yb
bYi Yb` ; Yg]W`hYfb`ni `ghUfhYb""8]Y`gY`bYi Yb`HfUbgZYfg`k YfXYb
b]W`h`bi f`X]Y`5i ZghY`i b[Yb`XYf`HYUa g`j Yf`AbXYfbž`gcbXYfb`Ui W
X]Y`[YgUa hY`8mbUa]_`XYf`@[U`ni `Y]bYa `gdUbbYbXYb`9f`YVb]g
ZØf`X]Y`Ni gW`Ui Yf`[YghU`hYbž`X]Y`a]h`GdUbbi b[`X]Y`_ca a YbXYb
Gd]Y`Y`Yfk UfhYb`k YfXYb"

: Øf`XYhU]`YfhY`bZcfa Uh]cbYb`ni `XYb`HfUbgZYfg`XYg`%": 7`6cW`c`h
_ÒbbYb`G]Y`X]Y` , VYfg]W`h`Ui Z`HfUbgZYfa Uf`_h`VYgi WXYb"" : Øf
k Y]hYfY`9]bV`]W`_Y`]b`X]Y`FY []cbU``][U`K Ygh`c`b`h`g]W`Y]b`6`]W`_Ui Z
XYb`5fh]_Y`j cb` : **i DU**" K Yf`Ub`XYb`[`cVU`Yb`9bhk]W`_i b[Yb`]a
: i » VU``]bhYfYgg]Yfh`]ghž`Z]bXYh`gdUbbYbXY`GhUh]gh]_Yb`Ui Z
GhUh]ghU"

8YhU]`g	
C fh	6cW`c`hž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "Zi dU"bYh• k k k "hfUbgZYfa Uf_h"XY• XY"ghUh]ghU"Wc`a

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!_cY`b"bYh