

? Ua dZ'i a 'X]Y`A UW h. `K Yf`YfgYhnh`XYb
J c fghUbX`XYg`%"': 7`? Ò`b 3

8Yf`%"': 7`? Ò`b`d`Ubh`BYi k U\`Yb`]a` J c fghUbX`K Y`WY
HYUa g`_UbX]X]YfYb`i bX`k Y`WY`<YfUi gZc fXYfi b [Yb
VYghY\`Yb3`×hnh`]bZcfa]YfYb`°



? Ò`b ž`8Yi hgW\`UbX`!`8]Y`i`i`»VU`k Y`h`]b`? Ò`b`ghY`h`]b`XYb
GhUfh`ÒWYfb`ZØf`Y]bYb`gdUbbYbXYb`<YfVgh`"5a`A`]h`k cW`k`]fX
XYf`A`]h[`Y]XYffUh`XYg`%"': 7`? Ò`b`XUg`HYUa`j`c fghY`Ybž`XUg`ZØf`X]Y
J c fghUbXgk U\`Yb`_UbX]X]YfYb`a`ÒW`hY`"8Yf`8fi`W`i`bX`X]Y
J c fZfYi`XY`g]bX`gdØfVUfž`XYbb`Yfgha`U`g`_ÒbbhYb`a`Y\`fYfY`HYUa`g
i`a`X]Y`J c fghUbXgdcg]h]cbYb`_Äa`dZYbž`k`]Y`XYf`? Ò`bYf`GhUXh!
5bnY][Yf`VYf]W`hYh`"

⇒Y]bYf`UVgW`Y]Y`»YbXYb`G]hni`b[`XYf`i`]bXi`b[`g_ca`a`]gg]cb
k`i`fXYb`X]Y`9f[`YVb]ggY`j`cf[`YghY`hž`X]Y`Y]bYb`a`Ò[`Y]W`Yb
BYi`UbZUb[`ZØf`XYb`J`YfY]b`XUfghY`Yb`"8Ug`U`hi`Y`Ua`h]YfYbXY
DfÄg]X]i`a`ž`VYghY\`YbX`Ui`g`K`YfbYf`K`c`Zž`9W\`UfX`GUi`fYb`i`bX
7UfghYb`K`Yhh]W`ž`k`]fX`b]W`h`a`Y\`f`_UbX]X]YfYb`"8]Y`VY]XYb

9fghYfYb`k c`Yb`g]W`b]W`h`YfbYi`h`ni`f`J`YfZ0[i`b[`ghY`Yb`ž`k`À`fYbX
K`Yhh]W`k`Y]hYf`]b`]a` `F`YbbYb`V`Y]Vh"

8]Y`Gi`W`Y`b`UW`b`Yi`Yb`?`ÒdZYb

⇒a`]hhYb`X]YgYf`J`Yf`ÀbXYfi`b[`Yb`U`h`XYf`J`YfY]b`VYfY]hg`D`ÀbY`Z0f
X]Y`_ca`a`YbXY`K`U`[`YgW`a`]YXYh`8Yf`A`]h[`]YXYffUh`ž`i`bhYf`XYf`
:`0`fi`b[`j`cb`:`UV]Ub`GW`k`UV`i`bX`gY]bYf`GhY`j`YfhfYhYf]b`GhUW`m
?`fc`hž`]gh`U`_h]j` `Ui`Z`XYf`Gi`W`Y`b`UW`[`YY][`bYhYb`?`UbX]XUhYb`"9fghY
BUa`Yb`ž`X]Y[`Y`U`bXY`h`k`YfXYb`ž`g]bX`7`f]gh]Ub`A`0`Yf`ž`B]W`c`Y
;`f0bYk`U`X`ž`8]YhYf`DfYgh]b`i`bX`A`Uh`U]Ug`GW`Yfn"

⇒hYfYggUbhYfk`Y]gY[`]Vh`Yg`6YghfYVi`b[`Yb`ž`ni`a` `YfghYb`A`U`Y]bY
:`fUi` `]b`XYb`J`c`fghUbX`ni` `]bhY[`f]YfYb`ž`k`Ug`Y]bYa` `Zf]gW`Yb`K`]bX`]b
XYf`hfUX]h]cbY`Yb`J`YfY]bgghfi`_hi`f`Yb`hgdYfW`Yb`_0bbhY`ž`k`]Y`

9l`dfYgg`Yfj`cf`YVh"

8Yf`5i`gk`U`d`f`cnYgg`ni`f`B`ca`]b]Yfi`b[`XYf`bYi`Yb
J`c`fghUbXga`]h[`]YXYf`]gh`VYfY]hg`k`Y]h`Zc`fh[`YgW`f]hhYb`"
J`c`f[`Ygd`f`ÀW`Y`i`bX`⇒hYfj`]Yk`g`g]bX`gY]h`Jbi`Uf`]a` `;`Ub[`Y`ž`i`bX`X]Y
Z]bU`Yb`J`c`fgW`À[`Y`a`0ggYb`V]g`ni`a``%)`"5i`[`i`gh`VY]`XYf
K`U`_ca`a`]gg]cb`Y]b[`YfY]W`h`k`YfXYb`"5`hYfbUh]j` `0bbYb`Ui`W`
UbXYfY`HYUa`g`a`]h`Ui`gfY]W`YbX`i`bhYfgh0hnYfi`bhYfgW`f]ZhYb
UbhfYhYb`ž`k`cVY]`]bg[`YgUa`h`Yhk`U`(`&\$\$`i`bhYfgW`f]ZhYb`b`chk`YbX][
g]bX"

:`]bUb`n]Y`Y`<`YfUi`gZc`fXYfi`b[`Yb`i`bX

gd`c`f`h`]W`Y`D`Y`fgdY`_h]j`Yb

8Yf`%":`7`?`0`b`U`h`Xi`fW`X`Yb`K`]YXYfUi`Zgh]Y[`]b`X]Y`6i`bXYg`][`Už
Y]bYb`&`%G]Y[`]Y[`Yb`G7`DUXYfV`c`f`b`Ua` `&-`"A`Àfn`&\$&)`ž`Zf]gW`Yb
K`]bX`VY`_ca`a`Yb`"8Yb`bcW`ghY`Yb`XYf`J`YfY]b`i`bX`X]Y
_ca`a`YbXYb`9bhgW`Y]Xi`b[`ghf`À[`Yf`j`c`f`[`fc`»`Yb
<`YfUi`gZc`fXYfi`b[`Yb`"Hf`c`h`n`Y]bYf`[`Ygh]Y[`YbYb`9]bbU`a`Yg]hi`Uh]cb
`]bk`Y[`Ui`Z`0VYf`" `\$`A`j`]cbYb`9i`fc` `À`f`]W`ž`]gh`XUg`6i`X[`Yh`Z0f`X]Y
DfcZ]a`UbbgW`UZh`Ui`Z(` `\$`A`j`]cbYb`9i`fc`[`Ygi`b`_Yb`ž`k`Ug`Y]bYb
gW`UfZYb`F`0W`_][`Ub[`]a` `?`UXYfk`Yfhj`cb`%\$\$`A`j`]cbYb`9i`fc`Ui`Z`*`\$
A`j`]cbYb`9i`fc`VYXYi`hYh`ž`k`]Y`XYf`?`0`b`Yf`GhUXh!5bnY][`Yf`

]bZcfa]Yfh"

8Yf`J c fghUbX` \ Uh`Xi fW` f][c f c gYb`GdUf`_i fg`i bX`X]Y`HfYbbi b[
j cb`@Y]ghi b[ghf`Ä[Yfb`Z]bUbn]Y`Y`Gd]Y`f`Äi a Y`[YgW`UZZYb`ž`k Ug
U`YfX]b[g`b]W`h`c` \ bY`F YgcbUbn`V`Y]Vh`" `b`5bVYhfUW`h`Y]bYf
HfUbgZYfgdYffY`k UfYb`X]Y`A`Ö[`]W`_Y]hYb`ZØf`B`Yi ni [`Äb[Y
Y]b[YgW`f`Äb`_h`ž`i bX`X]Y`j`c`f`Ub[Y[Ub[YbYb` `b`j`Ygh]h]cbYb`VfUW`hYb
b]W`h`X`Y`b`Y`f` \ c`Z`h`Y`b`9`f`Z`c`[" `7`UfghYb`K`Y`h]W` \ Uh`V`Y`f`Y]hg`V`Y`h`c`b`h`ž
XUgg`X]Y`g`d`c`f`h`]W`Y`5`i`g`f]W`h`i`b[`Y`b`h`g`W`Y]X`Y`b`X`ZØf`X]Y`Ni`_i`b`Z`h`X`Y`g
J`Y`f`Y]b`g`]gh`i`b`X`X`U`g`g`a`U`b`g]W`a`Y`f`N`Y]h` \ `Ä`h`Y` `U`g`g`Y`b`g`c` `Y`b`ž`i`a
bUW` \ U`h][Y`9`f`Z`c`[Y`ni`Y`fn]Y`Y`b"

; YfUXY`]b`X]YgYb`NY]hYb`V`Y]Vh`UVni`k`UfhYb`ž`k`Yf`X]Y` ; YgW`]W`_Y
XYg`%`":`7`?`Ö`b`]b`Ni`_i`b`Z`h`Y`b`_Y`b`k`]fX`"8Yf`A`]h[`]YXYffUh`k`]fX`Ua
A`]h`k`c`W`X`Y`?`UfhYb`Ui`Z`X`Y`b`H]gW` `Y[Yb`i`b`X`X]Y`F`]W`h`i`b[
j`c`f[YVYb`ž`]b`X]Y`g]W`X`Y`f`g`m`a`d`U`h` \]gW`Y`7`i`V`Ui`g`?`Ö`b`Y`b`h`k`]W`_Y`b
a`Ö`W`h`Y`"8]Y`5`b` \ `Ä`b[Yf`_`Ö`b`Y`b`g]W`Ui`Z`g`d`U`b`b`Y`b`X`Y`N`Y]hYb
ZfYi`Y`b`°

8YhU]`g	
Cfh	?Ö`b`ž`8Yi`hgW` \ UbX
Ei`Y`Y`b	<ul style="list-style-type: none"> • k k k "_ghU"XY • k k k "Yl`d`f`Y`g`g"XY • k k k "_]W`_Y`f"XY

6Ygi`W`Y`b`G]Y`i`b`g`Ui`Z.`a`Y]b!`_c`Y`b`b`Y`h