

K UfhYnY]h'Ui Z`YhnhY`Fi \Y. `? Ò`bYf
: Ua]`Y`_Àa dZh'i a `6Y]gYhni b[`]a
? c`i a VUf]i a

9]bY`? Ò`bYf: Ua]`Y`k UfhYh'Ui ZX]Y`6Y]gYhni b[`]\fYf
j YfghcfVYbYb`GWk]Y[Yfa i hhYf`]a `bcWk `b]Wk h
ZYfh][[YghY`hYb`? c`i a VUf]i a `]b`K Y» "



? Ò`b`K Y» ž`8Yi hgWk`UbX`!`J YfnÒ[Yfi b[Yb`VY]`6Y]gYhni b[Yb`]a
? Ò`bYf`? c`i a VUf]i a .l fgi `U`<i Z`Z0`h`g]Wk`]a `Gh]Wk`[Y`UggYb

⇒ ? Ò`b`K Y» `gcf[h`X]Y`i b[YVfcWk YbY`BUWk ZFU[Y`bUWk
U`hYfbUh]j Yb`6YghUhi b[gZcfa Yb`Z0f; Ygd fÀWk gghc ZZ`9]bY: Ua]`Y
ghY`h`YXcWk`j cf`Y]bYa `Ya ch]cbU`Yb`8]`Ya a U.l fgi `U`<i Z`Ài » Yfh
]\fYb`l ba i h`ØVYf`X]Y`J YfnÒ[Yfi b[Yb`VY]`XYf`6Y]gYhni b[`]\fYf
j YfghcfVYbYb`GWk]Y[Yfa i hhYf`"8]Y`J YfghcfVYbY`ž`X]Y`]a `A`Àfn
XYb`YhnhYb`5hYa ni [`hUhž`\UhY`g]Wk`YI d`]n]h[Y[Yb`Y]bY
9fXVYghUhi b[`Ui g[Ygd fC Wk Yb`"GhUhX YggYb`k ØbgWk hY`g]Y`g]Wk
Y]bY`Fi \Ygh`ÀhhY`]b`Y]bYa `? c`i a VUf]i a ž`Y]bYa `]a a Yf`VY`]YVhYf

k YfXYbXYb`C fh`XYf`9f]bbYfi b[`i bX`HfUi Yf"8Yf'; YXUb`Y`XUfUbž
XUgg`X]Y`l fbY`XYf`GWk]Y[Yfa i hhYf`VYfY]hg`gY]hØVYf`gYWg
K cW`Yb`VY]a `6YghUhhYf`j Yfk Y]`hž`j Yf`ca a h`ni f`V]hhYfYb`FYU`]hÅh
ZØf`X]Y`<]bhYfV`]YVYbYb" `b`X]YgYa `: U``gc``hYb`Y][Ybh]W`X]Y
6Y]gYhmi b[Yb`]a `bYi Yb`?c`i a VUf]i a `]b`XYf`U`hYb`HfUi Yf`U`Y
ghUhhZ]bXYbž`XcW`XUg`6Ui dfc`Y`_h`k]fX`j cb`J YfnØ[Yfi b[Yb
[Yd`U[h`l fgd`fØb[`]W`k Uf`X]Y`9fØZZbi b[`ZØf`&\$&' `Ub[YXUW`hž
`YXcW`gh]Y»Yb`X]Y`J YfUbhk cfh]W`Yb`Ui Z`VØfc`_fUh]gW`Y`<ØfXYb
i bX`hYW`b]gW`Y`DfcV`Ya Yž`k]Y`XYZ`_hY`: YbghYfgW`Y]VYb`i bX
K UggYfY]bhf]hž`X]Y`XUg`Dfc`Y`_h`V]g`Ub[`Ui Z`U`hYb

K]Y`X]Y`**F i bXgW`Ui`C b`]**bY`VYf]W`hYhž`ghY`Yb`b]W`h`bi f`X]Y`<i Zg
j cf`XYa `DfcV`Ya ž`XUgg`]fY`6Y]gYhmi b[`a Y`fZUW`j YfgW`cVYb
k i fXY` `ni bÅW`gh]j cb`9bXY`5df`]Ui ZA]hhY`A U]i bX`bi b`Ui Z`XYb
%` " `đ b]"A]W`UY`6fcXYggYfž`Y]b`Øfh]W`Yf`6YghUhhYfž`VYghÅh][hYž
XUgg`Ui W`nU`fY]W`Y`UbXYfY`l fbYb`Ui Z`]fY`6Y]gYhmi b[`k UfhYb"
8 Ug`bZcfa`Uh]cbgXYZ]n]h`gY]hYbg`XYf`ni ghÅbX][Yb`6Y`ØfXYb`gc`f[h
ZØf`l bj YfghÅbXb]g`i bX`A]gga i h`VY]`XYb`5b[Y`Øf][Ybž`X]Y`g]W`]b
X]YgYf`gW`k YfYb`NY]h`a Y`f`?ca a i b]_Uh]cb`i bX`l bhYfghØhmi b[
k ØbgW`Yb" `l fgi `U`<i Zi bX`]fY`: Ua `]Y`UVYb`XYg`U`V`Y]bYb
6f]YZ`Ub`X]Y`C VYfVØf[Yfa Y]ghYf]b [YgW`]W`hž`UVYf`V]g`Ub[`Y]bY
5bhk cfh`Yf`U`hYb"

8]Y`< YfUi`gZcfXYfi b[`XYf`6YghUhh`i b[g`_i`h`i f`

8]Y`6YghUhh`i b[g`_i`h`i f`]b`8Yi hgW`UbX`j YfÅbXYfh`g]W`a Yf`_]W`
XUg`nY][h`b]W`h`bi f`XYf`: U``XYf`: Ua `]Y`<i Z`?c`i a VUf]Ybž`X]Y`U`g
a cXYfbY`Fi `YghÅhhYb`]a a Yf`a Y`f`Ub`6YXYi hi b[`[Yk]bbYbž
V]YhYb`nU`fY]W`Y`J cfnØ[Y" `b`ghÅXh]gW`Yb`; YV]YhYb`g]bX`g]Y
VYgcbXYfg`VY`]YVhž`XU`g]Y`Y]bY`d`UhngdUfYbXY`@Øgi b[`XUfghY`Yb"
K]Y`X]Y`**A ma cf]U`**ZYghghY`hž`k]fX`X]Y`6Y]gYhmi b[`]b`Y]bYa
?c`i a VUf]i a `]b]W`h`bi f`U`g`_cghYb[Øbgh][Yf`Ub[YgY`Ybž`gcbXYfb
Yg`ZU`Yb`Ui W`_Y]bY`c`Yb`DZY[Y`_cghYb`Ubž`X]Y`Åi Z][`a]h
hfUX]h]cbY`Yb`; fUVghÅhhYb`j YfVi bXYb`g]bX"8]Y`l fbYb`k YfXYb`]b
_Y]bYb`B]gW`Yb`Ui ZVYk U`fhž`X]Y`g]W`[i h]b`X]Y
: f]YX`cZg`UbXgW`UZh`Y]bZØ[Yb"

Hfc`hn`XYf`d`fU`_h]gW`Yb`J cfhY`]Y`g]bX`?c`i a VUf]Yb`b]W`h`c`bY

HØW_Yb"8Yf"; YghU`hi b[ggd]Y`fUi a`]gh`VY[fYbnh`i`b]W`h`YXYf
 5b[Y\Øf][Y`_Ubb`XYa`Cfh`XYf`HfUi Yf`Y]bY`dYfgØb`]W`Y`B`chY
 j`Yf`Y]\Yb"5i »YfXYa`k`]fX`a`UbW`Yb`Y]bY`Ya`ch]cbU`Y`8]ghUbn`]b
 XYf`6YghU`hi b[`Ui Z`X]YgY`K`Y]gY`ni`hY]"8]Y`6Y]gY`hni b[`]a
 ?c`i`a`VUf]i`a`YfZc`fXYfh`Y]bY`Yi`YfVYghU`hi b[`ž`k`Ug`Y]b][Y
 :Ua`j`]Yb`j`cf`Y]bY`9b`hgW`Y]Xi b[`ghY`h`i`]gh`XUg`X]Y`f]W`h][Y`K`U\`
 ZØf`]\fY`@]YVghYb3

9]b`6`]W`_]b`X]Y` ; YgW`X`]W`hY

8Ug`?c`i`a`VUf]i`a` \U`h`Y]bY`Ub[Y` ; YgW`X`]W`hY`ž`X]Y`V]g`]b`X]Y
 5bh]_Y`ni`fØW`fY]W`h"6YfY]hg`]a`fØa`]gW`Yb`F`Y]W`X`Z`Ub`X`Yb`g]W`
 X]YgY`6Y[f`Å`V`b]ggh`Å`h`Y`b`ž`X]Y`gY]bY`fnY]h`i`a`Y]gh`U`g`_`c`ghYb[Ø`b`gh][Y
 5`h`Y`fb`U`h]j`Y`ZØf`G`_`U`j`Yb`i`b`X`g`cn]U`G`W`k`U`W`Y`j`Y`fk`Y`b`X`Y`h`k`i`f`X`Y`b`"
 K`]Y`X]Y`GY]hY`Ua`@YVYbgYbXY`Yf`Å`i`h`Y`fh`ž`k`i`f`X`Y`b`?c`i`a`VUf]Yb
]a`&\$"»\f\i`b`X`Y`fh`k`]Y`X`Y`f`Y`b`h`X`Y`W`_`h`ž`j`c`f`U`Y`a`g`Y]h`X`Y`a`5`b`gh]Y[
 XYf`Yi`YfVYghU`hi b[Yb"<Yi`h`Y`g`W`Å`h`Y`b`j`]Y`Y`X]Y`j`c`fhY]Y`X]YgYf
 6YghU`hi b[gZc`fa`D`U`h`n`Y`fgd`U`fb]gž`[Yf]b[YfY`c`[Y`_`c`ghYb`i`b`X`Y]bY
 [YdZ`Y[hY`F`i` \Y`gh`Å`h`Y"8Yb`bc`W`a`i`gg`X`Y`f`<]b`h`Y`f`V`]Y`V`Y`b`Y`X`U`f`U`i`Z
 j`c`f`V`Y`f`Y]h`Y`h`igY]b`ž`g]W`a`]h`X`Y`b`a`Ø[`]W`X`Y`b`9a`ch]cbYb`i`b`X`X`Y`a
 :Y\`Y`b`j`cb`]b`X]j`]Xi`Y`Y`b` ; YghU`hi b[ga`Ø[`]W`X`_`Y]h`Y`b
 Ui`gY]b`Ub`X`Y`f`ni`g`Y`h`n`Y`b`"

8]Y`<`i`Zg`Ø`V`Y`f`Y[Yb`Ui`h`6`Y`f]W`h`Y`b`ž`c`V`g]Y`X]Y`6Y]gY`hni b[`]b`Y]b
 Ub`X`Y`f`Y`g`?c`i`a`VUf]i`a`ž`V`Y]gd]Y`g`k`Y]gY`]b`6`c`b`b`ž`j`Y`f`Y[Yb`gc`Y`b`"
 Gc`V`Y]V`h`X]Y` : fU[Y.`K`]Y`k`]f`X`X`Y`f`i`a`[Ub[`a`]h`X`Y`f`j`Y`f`gh`c`f`V`Y`b`Y`b
 G`W`k`]Y[Y`fa`i`h`h`Y`f`k`Y]h`Y`f[Y\`Y`b`i`b`X`k`Y`W`X`Y`D`Y`fgd`Y`_`h]j`Yb`\`U`h`X]Y
 :Ua`j`]Y`ž`k`Å`f`Y`b`X`g]Y`]b`X]YgYf`g`W`k`Y`f`Y`b`N`Y]h`Ui`Z`5`b`h`k`c`f`h`Y`b`i`b`X
 @Øgi`b[Yb`k`U`f`h`Y`h3

8YhU]`g	
C fh	?Ø`b`K`Y]»ž`8Yi`hgW`X`Ub`X
E i`Y`Y`b	<ul style="list-style-type: none"> • k k k "fi`b`X`g`W`U`i`!`c`b`]`b`Y`"XY • k k k "a`m`a`c`f]U`"XY • Ua`!`Y`V`Y`b`g`Y`b`X`Y`"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!_cY`b"bYh