

9fgha U`g. '5i gghY`i b['XYf`GhY]bVØWY`!
? i bgh]b ? Ø`b `VY[Y]ghYfh`6Ygi WXYf°

8]Y`5i gghY`i b['ØVYf`<Y]bf]W` ð `]i g`GhY]bVØWY`]b ? Ø`b!
ð b_YfgXcfZ`nY][h`gY]bY`K Yf_Y`i bX`XYfYb` \]ghcf]gWXY
6YXYi hi b["



? Ø`b! ð b_YfgXcfZ`8Yi hgW`UbX`!` ð ? Ø`b! ð b_YfgXcfZ[UV`Yg
Øfn`]W`Y]bYb`gdUbbYbXYb`9]bV`]W`]b`X]Y`K Yf_Y`Y]bYg
Y]bn][Ufh][Yb`?Øbgh`Yfg`8]Y` ; YgW`k]ghYf`7cbghUbnY`i bX`7cfX
GhY]bVØWY`gck]Y`]\f`J UhYf`<Y]bn`d`f`ÅgYbh]YfhYb`X]Y`5fVY]hYb`j cb
<Y]bf]W` ð `]i g`GhY]bVØWY`žXYf`%- \$ \$ `]b ? Ø`b`[YVcfYb`k i fXY"
8]YgY`5i gghY`i b[ž`X]Y`Xi fW`X]Y`K YfVYU[Ybhi f`5hY`]Yf
GhY]bVØWY`' `DUfhbYf`cf[Ub]g]Yfh`k i fXYž`nY][hY`XUg
_Øbgh`Yf]gWXY`9fVY`Y]bYf` : Ua `]Yž`X]Y`V]g`]bg` ð \ f`%*` \$
ni fØW`fY]W`hž`i bX`ghY`hY`X]Y`J YfV]bXi b[`nk]gW`Yb` \]ghcf]gWXYf
i bX`nY]h[Yb`Øgg]gWXYf`? i bgh` \ Yf`" **DfYggbyhk cf_`VYf]W`hYhž`XUgg**
X]Y`K Yf_Y`XYg`Y`Ya`U`][Yb` ; `Uga`U`Yfgž`XYf`UV`%- & (`a`]h`gY]bYb
ZUbhUg]Yj c`Yb`NY]W`bi b[Yb`i bX`5ei UfY`Yb`Ui ZhfUhž`]a` ? cbhYI h
XYf`? Ø`bYf` ; YgW`]W`hY`j cb`? i bgh` \]ghcf]_Yf]b`8f`" A Ufh]bU`@Ub[Y`

[Yk ØfX][h'k i fXYb"

8]Y`Ui`g[YghY`hYb`C f][]bU`k Yf`Y`k i fXYb`b]W`h`bi`f`Ui`g[YghY`hž
gcbXYfb`Ui`W`X][]hU`]g]Yfhi`bX`\]bhYf`5Wfm[`Ug`Ui`Z`8]VcbX
_UgW`]Yfh`6YgcbXYfg`gdUbbYbX.`Nk`Y]`5ei`UfY`Y`k`UfYb`a`]h`E`F!
7cXYg`j`YfgY`Ybž`X]Y`Yg`XYb`6Ygi`W`Yf.]bbYb`Yfa`Ø[`]W`hYbž`X]Y
?i`bgh`]b`Y]bYf`]bhYfU`_hj`Yb`5i`[`a`YbhYX!FYU`]hm!`a`[`YVi`b[`ni
Yf`YVYb`"5i`Z`X]YgY`K`Y]gY`k`i`fXYb`?`Ò`b`g`GW`Øb`Y]hž`A`ÀfW`Ybž`X]Y
8UfghY`i`b[`j`cb`A`Uf]U`a`]h`?`]bX`i`bX`X]Y`<YfUi`gZcfXYfi`b[`Yb`XYf`
%-`\$Yf`đ\`fY`YVYbX][`i`bX`[`fY]ZVUf`[`Ya`UW`h`**D`UbYh`K`]ggYb`
nY][`hž`XUgg`X]Y`;`Uga`U`YfY]`Y]bY`Ub[`Y`HfUX]h]cb`]b`?`Ò`b`U`h`i`bX
Y]bY`VYXYi`hYbXY`F`c`Y`]b`XYf`[`ch]gW`Yb`6Ui`_i`bgh`gd]Y`hž`X]Y`@]W`h
U`g`Gma`Vc`XYf`[`Øh`]W`Yb`5`a`UW`h`bi`hnh"**

?`Ò`b`g`[`Uga`U`Yf]gW`Yg`9fVY

?i`bgh\]ghc]f]gW`Y`GW`À`hY`]b`?`Ò`b`[`]Vh`Yg`fY]W`W`ž`VYgcbXYfg`Ua
?`Ò`bYf`8ca`ž`k`c`F`YghUi`fUhc`fYb`YXYb`HU[`]`Y[`Yb`XYb`J`YfZU`XYf
;`Uga`U`YfY]Yb`_`Àa`dZ`b`"8]YgY`5fVY]hYbž`X]Y`c`Zhi`bhYf
YfgW`k`YfhYb`6YX]b[`i`b[`Yb`ghUhhZ]bXYbž`g]bX`b`chk`YbX][`ž`i`a`XUg
@]W`hgd]Y`XYf`[`ch]gW`Yb`5fW`]hY`_`hi`f`ni`Yf`U`hYb`"8Yf`8ca`gY`Vgh
ghY`h`Y]b`Dc`fH`]`]bg`DUfUX]Yg`XUfž`]b`XYa`X]Y`;`UgZYbghYf`U`g
\Y][`Y`GW`f]ZHyb`]bhYfd`fYh]Yfh`k`YfXYb`g]Y`Vf]b[`Yb`@]W`h`]b`X]Y
<YfnYb`XYf`;`Ài`V][`Yb`i`bX`j`YfUbgW`Ui`]W`Yb`X]Y`K`Y]g\Y]h
;`chhYg`**D`UbYh`K`]ggYb`VYgW`fY]Vh`Ui`W`X]Y`[`fc`»`Yb
:`YbghYffcgYhhYbž`X]Y`Yhk`U`\$`đ\`fY`U`hY`C`f][`]bU`gi`VghUbn
i`a`ZUggYb`i`bX`X]Y`;`YgW`]W`hYb`j`cb`<Y][`Yb`i`bX`V]V`]gW`Yb
:]`[`i`fYb`Yfn`À`\`Yb"**

⇒`XYf`;`YgW`]W`hY`XYf`;`Uga`U`YfY]`]b`?`Ò`b`g]bX`Ui`W`UbXYfY
K`Yf`_gh`À`hYb`j`cb`6YXYi`hi`b[`ž`k`]Y`X]Y`%`,`&`[`Y[`fØbXYhY
K`Yf`_gh`À`hY`ZØf`;`Uga`U`YfY]`GW`bY]XYfg`i`bX`GW`a`c`n`"8]YgY`k`Uf
nk`]gW`Yb`%`,`-`%`i`bX`%`,`\$`,`a`U`»`[`YV]W`Ub`XYf`F`YghUi`f]Yfi`b[`i`bX
FY`_cbghfi`_h]cb`XYf`:`YbghYf`]a`?`Ò`bYf`8ca`VYhY][`h`"8]Y
K`Yf`_ghUhh`k`Uf`ZØf`\`fY`gU`fU`Yb`:`UfV]`Yf[`Ugi`b[`Yb`]a`F`\Y]b`UbX
VY`_Ubb`hi`bX`ZØ\`fhY`nU`\`fY]W`Y`5i`ZhfÀ[`Y]b`j`YfgW`]YXYbYb
?`]fW`Yb`Xi`fW`ž`VYj`cf`g]Y`%`,`\$`,`b]W`h`a`Y`\`f`Ua`8ca`VYhY][`h`k`Uf`
⇒`fY`\`c`W`k`Yfh][`Yb`5fVY]hYb`i`bX`5i`gnY]W`bi`b[`Yb`gd]Y[`Y`hYb`X]Y

6YXYi hi b[i bX`XUg?`ÒbbYb`XYf; `Uga U`Yf`]\fYf`NY]h`k]XYfž`k]Y`
K]_]dYX]U`XUfghY``h"

9]b`[YbYfUh]c b gØVYf[fY]ZYbXYg`9fVY

8]Y`5i gghY``i b[`j cb`<Y]bf]W`đ`]i g`GhY]bVØW`Y`VYn]Y`h`g]W`
b]W`h`bi f`Ui Z`gY]bY`Y][YbYb`K Yf`_Yž`gcbXYfb`Ui W`Ui Z`X]Y`
_Øbgh`Yf]gW`Y`HfUX]h]cb`gY]bYf` : Ua]`]Y``GY]b`J cfZU`f`A Ufh]b` : fUbn
5`cmg`GhY]bVØW`Y`k Uf`]a` %-`" `đ\`f`i bXYfh`U`g`<YfUi g[YVYf`XYg`
?`Ò`bYf`?`Àg!6`ÀhW`Y`VY`_Ubbhž`k Ug`nY][hž`XUgg`?`fYUh]j]h`h`]b`XYf`
: Ua]`]Y`Y]bYb`c`Yb`GhY``Yb`k Yfh`\`UhhY``<Y]bn`GhY]bVØW`Y`ž`XYf`
YVYbZU`g`ni f`5i gghY``i b[`VY]hfi [ž]gh`VY`_Ubbh`ZØf`gY]bY`
⇒i ghfUh]cbYb`i bX`8][]hU`8Yg][bgž`k`À`fYbX`X]Y`b`ÅW`ghY`
; YbYfUh]cbž`j YfhfYhYb`Xi fW`?`cbfUX`GhY]bVØW`Y`ž`X]Y`
_Øbgh`Yf]gW`Yb`HfUX]h]cbYb`k Y]hYfZØ`fh"

A]h`Y]bYf`gc`W`Yb`5i gghY``i b[`ghY``h`X]Y` : Ua]`]Y`GhY]bVØW`Y`b]W`h`
bi f`]\`fY`Y][YbYb`_fYUh]j Yb`HU`Yb`hY`i bhYf`6Yk Y]gž`gcbXYfb`ZY]Yfh`
Ui W`X]Y`fY]W`Y` ; YgW`]W`hY`XYf; `Uga U`YfY]i bX`?i bgh]b`?`Ò`b`
9]b`Yj Ybhi Y`Yg`BYI h; YbYfUh]cb!8i cž`XUg]b`Y]bYf`_fYUh]j Yb`
5[Ybhi f`ni gUa`a`YbUfVY]hYhž`k]fX`g]W`Yf`]W`Ui W`ni`_ØbZh][`X]Y`
?i bghgnYbY`]b`?`Ò`b`VYfY]W`Yfb"

8YhU]`g	
Cfh	?`Ò`b!`đ`b`_YfgXcfZž`8Yi hgW`U`bX
EiY`Yb	<ul style="list-style-type: none">• dfYggbYhk cf`"XY• k k k "d`UbYh!k]ggYb"XY• XY"a`k]_]dYX]U"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`a`Y]b!_cY`b`bYh