

? Ò`b`k]` Gd]Y`d`Uhn `i a VYbYbbYb.
8]g_i gg]cb`i a `? cghYb`i bX`G]bb`°

8]g_i gg]cb`ØVYf`X]Y`i a VYbYbbi b[`j cb`Gd]Y`d`ÀhnYb`]b`? Ò`b`
ni` 5_h]cb!`i bX`Gd]Y`Z`ÀWY` .`? cghYbž`ž`_i`g]cb`i bX`
6YhY`][`i b[`]a` :`c`_i`g`"



B]ddYgž`8Yi hgW`UbX`!`ž`? Ò`b`ghY`h`Y]bY`gdUbbYbXY
8]g_i gg]cb`ØVYf`X]Y`i a VYbYbbi b[`j cb`fi bX`+\$\$`Gd]Y`d`ÀhnYb`
]bg`<Ui`g`"CVYfVØf[Yfa`Y]ghYf]b`<Ybf]YhhY`FY`_Yf`_ØbX][`hY`Ua` `&"
ž` `]`&\$&)`Ubž`XUgg`XYf`6Y[f]ZZ` Gd]Y`d`Uhn`UV`<YfVgh`&\$&)`Xi`fW`
Gd]Y`!`i bX`5_h]cbgZ`ÀWY` `YfgYhnh`k`YfXYb`gc`""`8]YgY`
9bhgW`Y]Xi`b[`gcf[`hY`VYfY]hg`ZØf`fY[Y`8YVUhhYb`i bhYf`XYb`? Ò`bYf`
6Øf[Yf.]bbYbž`X]Y`g]W`ZfU[Ybž`cV`Yg`b]W`h`k`]W`h][`YfY`H`Y`a`Yb`]b`
XYf`GhUXh[]Vhž`U`g`X]Y` ,`VYfUfVY]hi`b[`j cb`Gd]Y`d`UhgW`]`XYfb`"
K]Y`9l`dfYgg`VYf]W`hYhž`a` ÒW`hYb`j`]Y`Y`k`]ggYbž`k`Y`W`Y`? cghYb`
a`]h`XYf`i`a`VYbYbbi`b[`j`YfVi`bXYb`g]bX`"

8]Y`i`a`VYbYbbi`b[`ž`X]Y`]a`F`U`a`Yb`Y]bYg`dUfh]n]dUh]j`Yb`
Df`cnYggYg`a`]h`XYb`? Ò`bYf`ž` [YbX`]W`Yb`i`bX`?]bXYfb`Yb`hk`]W`Y`h`

k i fXYž'n]Y`hXUfUi ZUVžj YfU`hYhY`GWX]`XYf`UVni `Y\`bYbž`k Y`WX Y
gi [[Yf]YfYbž`XUgg`Gd]Y`Ub`U[Yb`YX][`]WX`ZØf`?]bXYf`[YXUWX`hg]bX`"
8]Y`Dc`h]_`ghY`hY`ZØf`X]YgYb`DfcnYgg]bg[YgUa`h` , "\$\$\$`9i`fc
VYfY]h`@YgYf`j`Yfa`i`hYb`YXcWX`ž`XUgg`X]Y`[YgUa`hY`l`a`VYbYbbi`b[
[i`h`(\$`\$\$`\$\$`9i`fc`_cghYb`_ØbbhY`"8]Y`GWX]`XYf`gc`Yb`gi`_nYgg]j
]a`F`U`a`Yb`j`cb`9fbYi`Yfi`b[ga`U»`bU`a`Yb`ØVYf`a`Y`fYfY`↵\`fY
Ui`g[YhUi`gWX`h`k`YfXYbž`k`cVY]`X]Y`?`cghYb`Xi`fWX`Ui`ZYbXY
6Ui`a`U»`bU`a`Yb`i`bX`X]Y`fY[i`ÄfY`DZY[Y`XYf`D`ÄhnY`[YXYW`h
k`YfXYb`"

: cW g`Yf[Äbnhž`XUgg`F`Y`_Yf`VYhcbh`\`Uhž`X]Y`6YnY]WX`bi`b[
Gd]Y`d`Uhm`gY]`_`Uf`i`bX`j`YfghÄbX`]WX`i`bX`g]Y`h`X]Y`j`Yfk`U`hi`b[
Y`Yf`b`XYf`DZ]WX`hž`g]WX`i`a`XfÄb[YbXYfY`<`YfUi`gZcfXYfi`b[Yb`ni
_Øa`a`Yfb`"

⇒b`_`i`g]cb`]a` :`c`_`i`g

8]Y`GhUXhj`Yfk`U`hi`b[`U`h`YXcWX`Ui`WX`Y]bYb`k`Y]hYfYb`k`]WX`h][Yb
5gdY`_`h]a`6`]W`_`⇒b`_`i`g]cb`"?`Ø`bYf`Gd]Y`d`ÄhnY`gc`Yb`b]WX`h`bi`f`ZØf`
?]bXYfž`gcbXYfb`ZØf`U`Y`5`hYfg[fi`ddYb`i`bX`Bi`hni`b[ggWX]WX`hYb
ni`[Äb[`]WX`gY]b`"; 5@?`k`Y]ghXUfUi`Z`\]bž`XUgg`X]Y`l`a`gYhni`b[`XYf`
l`B!6Y\]bXYfhYbFYWX`hg`cbj`Ybh]cb`Ui`Z`_`ca`a`i`bU`Yf`9VYbY`XUZØf`
gcf[hž`XUgg`U`Y`?]bXYfž`i`bUV`Äb[][`j`cb`]fYb`:`Ä\][`_`Y]hYbž`Ua
Gd]Y`hY]`\UVYb`_ØbbYb`"<`]YfVY]`k`]fX`b]WX`h`bi`f`K`Yfh`Ui`Z
VUff]YfY`ZfY]Y`Ni`[Äb[Y`[Y`Y[hž`gcbXYfb`Ui`WX`Ui`Z`Y]bY`j`]Y`ZÄ`h][Y
5i`gghU`hni`b[ž`X]Y`i`bhYfgWX]YX`]WX`Y`6YXØfZb]ggY`VYfØW`g]WX`h][h`"

8]Y`?`Ø`bYf`Dc`h]_`d`Ubh`V]g`&\$` \$ž`ØVYf`%&\$`bYi`Y`Gd]Y`!`i`bX
5`_`h]cbgZÄWX`Yb`ni`gWX`UZZYb`cXYf`VYghY`YbXY`5b`U[Yb`ni
a`cXYfb]g]YfYb`"8UVY]`]gh`Ui`WX`X]Y`l`a`k`UbX`i`b[`VYghY`YbXYf`
Gd]Y`d`ÄhnY`]b`6Y[Y[bi`b[gcfhY`ZØf`↑`b[Y`A`YbgWX`Yb
j`cf[YgY`Yb`"8YfnY]h`VYhfÄ[h`X]Y`j`YfZØ[VUfY`Gd]Y`ZÄWX`Y`]b`?`Ø`b
bi`f`%ž&`E`i`UXfUha`YhYf`dfc`9]bk`c`bYf`/`XYf`GhUXhfU`h`\`U`h`ni`j`cf
nk`Y]E`i`UXfUha`YhYf`U`g`ni`_ØbZ]h][Yb`F`]WX`hk`Yfh`ZYgh[Y`Y[h`"

⇒a`GYdhYa`VYf`&\$`&` `U`hY`XYf`↵`[YbX\]`ZYUi`ggWX`i`gg`Y]bgh]a`a`][
VYgWX`cggYbž`Y]b`bYi`Yg`Gd]Y`d`UhngWX]`X`ni`Yb`hk`]W`Y`bž`XUg`X]Y
A`Y]bi`b[Yb`j`cb`?]bXYfbž`↵`[YbX`]WX`Yb`gck`]Y`6Øf[Yf.]bbYb
Y]bVYn]Y`h`"8]YgYg`bYi`Y`GWX]`XXYg][b`gc`g]WX`Xi`fWX`Y]bY`VfY]h

[YZÀWYfhY`5bgdfUWXY`U`Yf`Bi hnYf[fi ddYb`Ui gnY]W`bYb""8]Y
 8UfghY`i b[`Z_h]j Yf`DYfgcbYb`j]b`6Yk Y[i b[`gc``\Y`ZYbž`5`hYfg!
 i bX`<Yf_i bZgni [Y\Öf][_Y]hYb`Ui »Yb`j cfni `UggYb`i bX`XYb` : c_i g
 Ui Z`X]Y`Gd]Y`Ub fY]nY`ni `f]W`hYb"

9g`V`Y]Vh`gdUbbYbXž`k]Y`XYf`GhUXhfUh`Ua` (""GYdhYa VYf`ØVYf`X]Y
 l a VYbYbbi b[`YbhgW`XY]XYb`k]fX""9]bYg`]gh`_`Uf.`8]Y`?`Ö`bYf
 6Øf[Yf.`]bbYb`j]bhYfYgg]YfYb`g]W`ZØf`X]Y`Ni`_i bZi`\fYf`Gd]Y`d`ÀhnYž
 UVYf`Ui W`ZØf`X]Y`XUa`]hj YfVi bXYbYb`?cghYb`i bX`X]Y` : fU[Yž`k]Y
]b`_i`g]j`X]YgY`bYi Yb`Gd]Y`!`i bX`5`_h]cbgZÀW`Yb` [YghU`hYh`k YfXYb
 _ØbbYb""; YgdfÀW`Y`ØVYf`J YfVYggYfi b[gdchYbh]U`g]bX`VYfY]hg
 ^Yhnh]b`j`c`Ya` ; Ub[Y"

8YhU]`g	
C fh	B]ddYgž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Yl dfYgg"XY • k k k "Zc W`g"XY • k k k "[U`_"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!_cY`b"bYh