

? Ò`b`j`Yf`]Yfh`XfY`]`A`]W`Y`]b!GhYfbY.`'8Yf`
GW`c`W`_`ZØf`X]Y` ; Ughfcbca]Y`°

? Ò`b`j`Yf`]Yfh`&\$&) `XfY`]`A`]W`Y`]b!GhYfbY`i` bX`hY`]`h`g]W`bi`b`
a`]h`8ØggY`XcfZ`XYb`Gd]hnYbd`Uhn`]b`BFK` "'9bhh`Ai`gW`i`b[`Yb`
i`bX`Ui`gghY`YbXY`'5i`gnY]W`bi`b[`Yb`df`Ä[`Yb`X]Y`
; Ughfcbca]YgnYbY"



? Ò`b`ž`8Yi`hgW`U`bX`!`'8]Y` ; Ughfcbca]YgnYbY`]b`? Ò`b`U`h`Y`]bYb`
`YfVYb`FØW`gW`U[`Yf`]h`hYb`"'6Y`]XYf`X]Yg`Ä`f][`Yb`J`Yf`Y`]i`b[`XYf`
A`]W`Y`]b!GhYfbY`a`i`gghY`X]Y`GhUXh`Ua`'8]YbghU[`UVYbX`Y`]bYb`
J`Yf`i`gh`j`cb`XfY`]GhYfbYb`]\]bbY`a`Yb`ž`k`cXi`fW`g]W`X]Y`
; YgUa`hnU`\`Ui`Z`bYi`b`fYXi`n]YfhY`"'8Ua`]h`hY`]`h`g]W`? Ò`b`Y`h`h`X`Y`b`
YfghYb`D`Uhn`]b`B`cfX`f`Y`]b!K`YghZU`Yb`a`]h`8ØggY`XcfZ`XUg`YVYbZU`g`
bYi`b`GhYfbY`!F`YghUi`fUbhg`gY`]b`9][`Yb`b`Yb`b`h`"9]b`YfVYf`J`Yf`i`gh`ZØf`
X]Y`f`Y`]b]gW`Y`?`i`]bUf]_`°

6YgcbXYfg`gW`a`Yfn`]W`k`Uf`XYf`J`Yf`i`gh`XYg`GhYfbg`ZØf`XUg`
F`YghUi`fUbh`A`U]VYW`_`ž`XUg`bUW`%(`'Ä`fYb`c`b`Y`Y`]bY`gc`W`Y`
5i`gnY]W`bi`b[`XUghUbX`"'7`Y`Zg`Ä`b`7`"A`U]Yf`i`bX`HcV]Ug`6YW`Yf`

nY][hYb`g]W`YbhhAi gW`hi bX`_cbbhYb`X]Y`9bhgW`Y]Xi b[`b]W`h
bUW`j c`n]Y`YbžXU`g]Y`ghYhg`[`Y]W`V`Y]VYbX`c`Y`E`i`U`]h`h
[`Y]YZYfh`h`hYb`"8Ug`HYUa` `Z0`h`g]W`VYgcbXYfg`VYhfcZZYbž`XU
g]Y`j`Y`]b`]\f`FYghUi`fUbh`]bj`Ygh]Yfh`UhhYb`"

B YcV]chU`i bX`gY]bY`J Yf`AbXYfi b[

Y`b`]W`Yf[`]b[`Yg`Ui W`XYa` `FYghUi`fUbh` B YcV]chU` ž`XUg`bUW`
gY]bYa` `l`a`ni` [`Ub`Y]bYb`bYi`Yb`GhUbXcfh`YVYbgc`XYb`A`]W`Y`]b!
GhYfb`Y]bV0»hY`"9f]_`GW`YZZYf`Ai` »YfhY`l`ba`i`h`0VYf`X]Y`A`]W`Y`]b!
HYghYfž`X]Y`gY]b`FYghUi`fUbh`hfc`hn`9f`0`i`b[`XYf`?`UdUn]h`hYb`Z0f
5VYbXYggYb`j`cb`&)`Ui`Z`(\$`i`bX`Z0f`:`f0`gh0W`_`j`cb`&`,`Ui`Z`%\$\$
;`ÀghY`U`g`Àb[`Yf[`YgW`c`ggYb`Z0`fhYb`" B YcV]chU` `VYa`0`h`g]W`ž
;`ÀghYb`Y]b`i`b`_ca`d`]n]YfhYg`i`bX`gW`a`UW`_`UZ`hYg`9f`YVb]g`c`bY
gdYn]Y`Y`?`Y]XYfcfXbi`b[`cXYf`6fi`bW`!5b[`YVchY`ni`V]YhYb`i`bX
gYhnh`Ui`Z`bUW`_`U`h][`Y`;`Ughfcbca`]Y"

C V k c`X`Ug` B YcV]chU` `HY]`XYf`7Ugi`U`:`]bY`8]b]b[`!GnYbY`]ghž
k`i`fXY`Yg`]b`X]YgYa` `U`f`b]W`h`k`]Y`[`Yk`0bgW`h`[`Yk`0fX][`h`"8]Y
l`bVYfYW`YbVUf`_Y]h`XYg`A`]W`Y`]b!GmghYa`g`Vf]b[`h`gc`a`UbW`Yb
?0W`YbW`YZ`ni`a` `J`Yfnk`Y]ZY`bž`k`À`fYbX`UbXYfYž`k`]Y`8Ub]Y`
;`chhgW`]W`j`ca` `C`I`/`?`Y`Y`ž`XYf`YfbYi`h`nk`Y]`GhYfbY`Yf`]Y`hž`XUg
;`0W`_`_`UhhYbž`Ui`g[`YnY]W`bYh`ni`k`YfXYb`";`chhgW`]W`_`YVh`X]Y
6YXYi`hi`b[`gY]bYg`ghUf`_Yb`HYUa`g`_`Yfj`cf"

? 0`bg`_i`_]bUf]gW`Y`Ni`_i`bZh

Hfchn`XYf`9bhhAi`gW`i`b[`V`Y]Vh`X]Y`<c`Zbi`b[`Ui`Z`d`cg]h]j`Y
9b`hk`]W`_i`b[`Yb`"8]Y`:`]bY`:`ccX`8Umg`7c`c[`bY`Xf0W`_Yb`]f
6YXUi`Yfb`0VYf`X]Y`UV[`Ybca`a`YbYb`GhYfbY`Ui`g`i`bX`gYhnYb`Ui`Z
Y]bY`F`0W`_Y`f`ni`Zf0`YfYb`9fZc`[`Yb`"0`?`0`b`[`]Vh`Yg`k`Y]hYf`]b
nU`_fY]W`Y`FYghUi`fUbhg`a`]hY]bYa`GhYfbž`XUfi`bhYf`@Y
A`c]ggcbb]Yf`ž`Dchh_]bX`i`bX`GU`_U`"8]Y`?`cb`_i`ffYbn`]b`XYf
GhUXh`V`Y]Vh`ighUf`_ž`VYgcbXYfgž`XU`g]W`X]Y`:`YgUa`hnU`_`XYf
A`]W`Y`]b!GhYfbY`]b`BcfXf`Y]b!K`YghZU`Yb`j`cb`)`&`Ui`Z`(`*`fYXi`n]Yfh
`Uh`"8Yi`hgW``UbXk`Y]h]g]bX`Yg`a`ca`YbhUb`"(`%`GhYfbY`"

9ggYb`V`Y]Vh`b]W`h`i`bVYa`Yf`_`h`a`]h`gY]bYb`XfY]`GhYfbY!@c`_`U`Ybž

XYbbcW`gWY]bhg]W`a ca YbhUb`_Y]b`FYghUi fUbh]b`BFK`Ui ZX]Y
 Gd]hnY`X]YgYf`5i gnY]W`bi b[`k U[Yb`ni`_`ObbYb`"9]b`6`]W`bUW
 6Yf`b`nY][hz`XUgg`Xcfh`a]h`&&`dfAa]YfhYb`FYghUi fUbhg`XYf
 ; ci fa Yh!<]a a Y`ghfU`YbX`Y`"]gh"

K A`fYbX`X]Y`J Yf`Y]\i b[`XYf`GHYfbY`[fc» Yb`9]bZi gg`Ui ZX]Y
 FYghUi fUbh`UbXgW`UZh`Uhz`V`Y]Vh`X]Y`I b[Yk]gg`Y]h]a`J cfZY`X
]a a Yf`VYghY`Yb`" `b`X]YgYa` `J\`f`\Uh`?`O`b`Y]bXfØW`]W`[YnY][hz
 XUgg`XYf`K Y[`ni a`?`i`]bUf]_!C`ma`d`ghY]b][`V`Y]Vh`
 \YfUi gfU[YbXYg`9ggYb`U`Y]b`gWY]bh`b]W`h]a a Yf`[Ybi [`ni`gY]bž
 i a`X]Y`HYghYf`ni`ØVYfnYi [Yb"

8YhU]`g	
C fh	?`O`bž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "_ghU"XY • k k k "fYghUi fUbh!bYcV]chU"XY • k k k "fbX"XY

6Ygi W`Yb`G]Y`i bg`Ui Z. `a Y]b!_cY`b`bYh