

6UX`< cbbYZ`ghUfhYh`A cV]`]hÅhgk YbXY.
BYi Y`6U\bghUh]cb`i bX`6fØW_Y`[Yd`Ubh°

6UX`< cbbYZ`Vf]b[h`A cV]`]hÅhgghUh]cb`i bX`i » [Åb[YfvfØW_Y
j cfUbž`i a`Y]bY`VUff]YfYZfY]Y`J Yf_Y`fgUbV]bXi b[`ni
gW\UZZYb`i bX`A cV]`]hÅhgk YbXY`ni`ZØfXYfb"



6UX`< cbbYZ`8Yi hgW`UbX`!`b`6UX`< cbbYZ`hi`h]g]W`k Ug.`8]Y
D`ÅbY`ZØf`X]Y`bYi Y`A cV]`]hÅhgghUh]cb`Ua`6U\b`cZ`bY`a Yb
_cb_fYhY`:`cfa Yb`Ub`"K]Y`_ghU`"XY`VYf]W`hYhž`YVh`6Yfb`UfX
F`ch`Yž`@Y]hYf`XYg`gh`Xh]gW`Yb`; YgW`ÅZh`gVYfY]W`g`Gh`XhYVUi`ž
Yfj`cfž`XUgg`X]YgYg`A cV]`]hÅhgd`fc`Y`_h`Y]bYb`VYXYi`hYbXYb`GW`f]hh
]b`F`]W`hi`b[`Y]bYf`bUW`U`h[Yb`J Yf_Y`fgk YbXY`]b`XYf`GhUXh
XUfghY`h`8Yf`D`Ubi`b[gUi`ggW`i`gg`U`h`VYfY]hg`[fØbYg`@]W`h`ZØf
XYb`6Ui`XYf`A cV]`]ghUh]cb`Ub`XYf`9bX`U`hY`ghY`Y`XYf
GhUXhV`U`b`]b]Y`*`*`[Y[YVYbž`YVYbgc`ZØf`Y]bY`:`i » [Åb[YfvfØW_Y
ØVYf`X]Y`6i`bXY`gghfU`Y`(`&ž`X]Y`ZØf`X]Y`5bV]bXi`b[`Ub`XYb`bYi`Yb
6U\b`cZ`j`cb`6YXYi`hi`b[`]gh"

6Øf[Yfa Y]ghYf`C`hrc`BYi`c`ZZ`VYhcb`h`X]Y`8f]b[`]W`_Y]h`X]YgYf

A U» bU\ a Yb" 6YgcbXYfg'X]Y': i » [Åb[YfVfØW_Y'k]fX'U'g'YggYbn]Y''
YfUW hYhž'i a 'X]Y'5bV]bXi b['ni 'j YfVYggYfb"8]Y'8Yi hgWY'6U\ b
d'Ubh]a 'nk Y]hYb' < U'V'U'f'&\$&*ž'k Å\ fYbX'Y]bYf'gYW\ ga c bUh][Yb
GdYffdUi gYž'XYb' bYi Yb'6U\ b\ cZ'Ub'XYf'9bX\U'hYghY''Y'ni 'VUi Yb"
8]Y'bYi Yb'6U\ bghY][Y'gc''Yb'VUff]YfYZfY]'[YghU'hYhi bX'ØVYf'Y]bY
6fØW_Y'a]h'5i ZhØ[Yb'j YfVi bXYb'k YfXYbž'k Ug'b]W\ h'bi f'XYb
?ca Zc fh'Yf\Ø\hž'gcbXYfb'Ui W\ 'XYf'æ'_i g]cb'X]Ybh"

I a ZUggYbXYg'A cV]'hÅhg_c b nY d h

9]bY'ni gÅh'W]WY': i » [Åb[Yf'i bX'F UXZU\ fYfVfØW_Y']gh'YVYbZU'g
HY]'XYg'D'Ub gž'k Y'W\ Y'ØVYf'X]Y'6i bXYggfU»Y' (&'ni f
;]fUfXYhU''Y'ZØ\fh"8]YgY'6fØW_Y'k]fX'Y]bY'@Åb[Y'j c b'Yhk U
(' ž) \$'A YhYfb'\UVYb'i bX'gh'a]h'Y]bYa '5i Zni ['gck]Y'Y]bYa
HfYddYbhi fa 'j YfgY\Yb"»XcW\k]fX'XYf'6Ui 'XYg'HfYddYbhi fa g
Yfgh'UV'&\$&, 'a Ø['W\ 'gY]bž'XU'ni j c f'Y]b'5VgW\U[gVUi k Yf_'XYg
5Vk UggYfk Yf_g'Yff]W\ hYh'k YfXYb'a i gg"

9]b'A cV]'hÅhg_bchYb']gh'ni XYa ' [Yd'Ubhž'XYf'X]Y'j YfgW\]YXYbYb
J Yf_Y\fga]hY'c d h]a U'j Yf_bØdZyb'gc''8Yf'; fc» fUi a dUf_d'Uhn
bYVYb'XYf'9bX\U'hYghY''Y'k]fX'XUZØf' [Ybi hnhž'i bX'Y]bY
A UWVUf_Y]hgghi X]Y'g]Y\h'F Ui a 'ZØf'6i g\U'hYghY''Ybž'Y]bYb
6U\ b\ cZg] cfd'Uhn'a]h'DZUbnYbž'6Åi a Yb'i bX'G]hn[Y'Y[Yb\Y]hYb
j c f''; Yd'Ubh]gh'Y]b'DUf_\Ui g'a]h'V]g'ni '' \$\$'GhY''d'ÅhYb'i bX
: U\ffUXdUf_d'ÅhYb'ja 'bØfX'W\ Yb'6YfY]W\ 'XYg'DUf_d'UhnYg"8]Y
[YgW\ ÅhYb' ?cghYb'ZØf'X]YgY'Dfc'Y_hY'VY'Ui ZYb'g]W\ 'Ui ZYhk U' - ž)
A]''cbYb'9i fc'ZØf'XUg'DUf_\Ui g'i bX'X]Y': fY]fUi a [YghU'hi b[
gck]Y'fi bX'(ž 'A]''cbYb'9i fc'ZØf'X]Y'æZfUghfi _hi f'i bX
J Yf_Y\fgUb'U[Ybž'k cVY]'X]Y'GhUXh'Ui Z'Ni gW\ØggY'j cb' - \$'DfcnYbh
\cZh"

< YfUi gZcfXYfi b[Yb'i bX'Gh]a a Yb'Ui g'XYf
Dc`h]_

8]Y'; F , B9B']b'6UX'< cbbYZ\UVYb'g]W\ 'ZØf'Y]bY'J YfVYggYfi b[
XYf'6U\ b\ cZg!G]hi Uh]cb'ghUf_' [Ya UW\ h'i bX'_f]h]g]YfYb'XYb
U_hi Y''Yb'Ni ghUbXž'XYf'j YfbUW\ 'Ågg][h'i bX'b]W\ h'VUff]YfYZfY]']gh"

K]Y`Ui gVUX\cbbYZ"XY`VYf]W hYhž'g]bX`g]Y`VYgcf[hØVYf`X]Y
 \c\Yb`?cghYbž'X]Y`X]Y`GhUXhZØf`X]YgY`A U» bU\ a Yb`Ui ZVf]b[Yb
 a ØggHŽ]bgVYgcbXYfY`ja`<]bV`]W`Ui Z`X]Y`i » [Åb[Yf`i`bX
 : U\ffUXVfØW`Y`gck]Y`X]Y`dchYbn]Y`Yb`DUf_[YVØ\ fYbž'X]Y`XYb
 DYbX`Yfb`XUg`@YVYb`gWk Yf`a UWYb`_ØbbhYb"

8]Y`[Yd`UbhY`6fØW`Y`k]fX`U`g`UfW]hY`_hcb]gW`Ui » Yf[Yk Ø\ b`]W ž
`YXcW`Ui W`U`g`hYi Yf`VYgW f]YVYb`"8]Y`GhUXhj Yfk U`hi b[`U h`X]Y
?ca a i bU`dc`]h`_V]g\Yf`bi f`i`bni fY]W YbX`ØVYf`X]Y`?cghYb
]bZcfa]Yfhž'k Ug`i`fU[Yb`Ui Zk]fZh`Ni XYa`_ØbbhY`XYf`K Y[`ni a
<U`hYdi b`_h`ZØf`6Yk c\ bYf.]bbYb`Ui g`gØX`]W Yb`@U[Yb`Åb[Yf
k YfXYbž'k Ug`ZØf`?f]h`_gcf[h`_b`XYf`GhUXhYb h k]W`i b[gg]hni b[
_cbbhYb`X]Y`; F, B9B`ni gÅh`]W`9fZc`[Y`]b`XYf`G]W Yfi b[`j cb
: `ÅW Yb`ja`@UbXgW UZhggW i hn[YV]Yhj Yfvi W Yb"

: Un]h`i bX`5i gV`]W`

8]Y`<YfUi gZcfXYfi b[Yb`ja`6YfY]W`A cV`]hÅh'g]bX`Ui W`]b`6UX
<cbbYZ`d fÅgYb hž'k]Y`XYf`k]ggYbgW UZh`]W Y`6Y]fUh`VY]a
6i bXYga]b]ghYf`ZØf`8][]hU`Yg`i bX`J Yf`_Y\ f`XYi h`]W`a UW h`8Yf
8fi W`Ui Z`X]Y`ghÅXh]gW Y`_bZfUghfi`_hi f`k]fX`Xi fW`ghUf`_ghY][YbXY
5bZcfXYfi b[Yb`i bX`X]Y`Bchk YbX][`_Y]hž`_]a UZFYi bX`]W Yf`ni
U[]YfYbž'b]W h`[Yf]b[Yf`"8]Y`J Yf`_Y\ fgk YbXY`]gh`b]W h`bi f`Y]bY
`c`_U`Y`Bchk YbX][`_Y]hž`gcbXYfb`Y]b`k]W h][Yf`GW f]h`]b`X]Y
Ni`_i bZhž`XYf`b]W h`bi f`6UX`<cbbYZ`gcbXYfb`Ui W`j]Y`Y`UbXYfY
GhÅXhY`j cf`X]Y`[`Y]W Yb`<YfUi gZcfXYfi b[Yb`ghY`h`J YfgW]YXYbY
5bgÅhYž'k]Y`7Ufg\Uf]b[`cXYf`XYf`5i gVUi`j cb`FUXk Y[Ybž'g]bX
YbhgW Y]XYbXž'i a`X]Y`J Yf`_Y\ fgg]hi Uh]cb`ni`j YfVYggYfbž'k]Y`X]Y`
VdV"XY`UbU`mg]Yfh"

K]f`g]bX`[YgdUbbhž'k]Y`g]W`X]Y`D`ÅbY`Yb h k]W`Y`b`i bX`k Y`W Y
9bhgW Y]Xi b[Yb`]b`XYb`_ca a YbXYb`A cbUhYb`[YhfcZZYb`k YfXYbž'
i a`Y]bY`YVYb gk YfhYfY`i bX`bUW \U`h][YfY`GhUXh`ni`Zcfa Yb"

8YhU]`g`

Cfh

6UX`<cbbYZ`8Yi hgW`UbX

8YhU]`g	
E i Y`Yb	<ul style="list-style-type: none">• k k k "_ghU"XY• Ui gVUX\cbbYZ"XY• k k k "VdV"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!_cY`b"bYh