

: `]Y[YfVca VYb!: i bX `]b `? Ò`b. `Ni [j Yf_Y\ f
Ua `A]hkh cW\ `ghUf_ `Y]b[YgW\ fÀb_ h°

⊖ `? Ò`b `ca a hYg`Ua `(" ' † b] ' & \$ &) `ni
Ni [j Yf_Y\ fgY]bgW\ fÀb_ i b[Yb `bUW `XYa `: i bX `j cb
: `]Y[YfVca VYb " ' 9j U_ i]Yfi b[Yb `i bX `A U» bU\ a Yb `Ui ZYb "



? Ò`b ž`8 Yi hgW\ `UbX `! `9]b `YfbghYg `H\Ya U `ghY\ h`]b `? Ò`b `VYj cf.
8Yf: i bX `a Y\ fYfYf: `]Y[YfVca VYb `]b `? Ò`b! 8Yi hn `U h`ni
VY\ ÒfX `]W Yb `A U» bU\ a Yb [YZ\ fhž`X]Y `XYb `Ni [j Yf_Y\ f `Ua
A]hkh cW\ ž`XYb `(" ' † b] ž`ghUf_ `Y]bgW\ fÀb_ Yb `k YfXYb " `8]Y `8 Yi hgW\ Y
6U\ b `fB 6Ł`VYfY]hYh`g]W ` [Ya `À» `XYb `5bk Y]gi b[Yb `XYf `GhUXh? Ò`b
Ui ZX]YgY `GdYffi b[Yb `j cfž`X]Y `UV ` , `i `f `]b `? fUZi`hfYhYb " `8Yf
VYhfcZYbY `6YfY]W `i a ZUggh`XYb `6U\ b `cZ? Ò`b `A YggY #8 Yi hn
gck]Y `X]Y `< c\ Ybnc ``YfbVfØW_ Yž`X]Y `k `À\ fYbX `XYf `9bhgW\ `AfZi b[
XYf `6ca VYb ` [YgW\ `cggYb `V`Y]Vh " `8 6! A]hUfVY]hYbXY `k YfXYb `XUZØf
gc f [Yb ž`XUgg `XYf `6U\ b `cZ`V]g`ni f`GdYffi b[` [Yf`Ai a h`]ghž`i a `X]Y
G]W\ Yf\ Y]h`XYf `F Y]gYbXYb `ni ` [Yk `À\ f`Y]ghYb "

8]Y `A U» bU\ a Yb `g]bX `bchk YbX] [ž`XU`X]Y `GhUXh? Ò`b `Y]bYb

9j U_i]Yfi b[gfUX]i g'ZYgh[Y`Y[h`\Uhž'XYf`Y]bY`[fØbX`]WXY
G]WXYfi b[`XYg`VYhfcZZYbYb` ; YV]Yhg`YfZcfXYfh" `NØ[Yž`X]Y
bcfa U`Yfk Y]gY`ØVYf`X]Y`<c\Ybnc`YfbVfØW_Y`ZU\ fYbž`k YfXYb`]b
XYf`Nk]gWXYbnY]h`b]W`h]a` `6U\b`cZ'? Ò`b`A YggY#8 Yi hn`\U`hYb"
FY]gYbXY`a` ØggYb`g]W`XUfUi ZY]bghY`Ybž`XUgg`Y]b][Y`NØ[Y
i a [Y`Y]hYh'cXYf`gc[Uf`[Ubn`Ui gZU`Yb`_ØbbhYb" `86`i bX`X]Y
6i bXYgdc`nY]`k YfXYb`[Ya Y]bgUa`XUZØf`gcf[Ybž`XUgg`XYf
9j U_i]Yfi b[gVYfY]W`[Yg]WXYfh]gh`i bX`X]Y`FY]gYbXYb
YbhgdfYWXYbX`]bZcfa]Yfh`k YfXYb"

8]Y`F c`Y`XYf`? Ua`dZa`]hhY`VYgY]h][i b[

5VYf`k Ug`ghYW`h`\]bhYf`X]YgYb`6ca VYb3`B UW`XYa`Nk Y]hYb
K Y`h_f]Y[`g]bX`]b`j]Y`Yb`XYi hgWXYb`Gh`XhYbž`XUfi bhYf`Ui W`? Ò`bž
bcW`? Ua`dZa`]hhY`Ui g`?f]Y[gnY]hYb`ni`Z]bXYb" `8 UVY]` \UbXY`h`Yg
g]W`cZhi a`U`hY`6ca VYbž`k]Y`X]Y`\Ài Z][`j cf`_ca`a YbXYb`ZØbZ
cXYf`nY`!NYbhbYf!:`]Y[YfVca VYbž`X]Y`bcW`]a`a Yf`Y]bY` ; YZU\ f
XUfghY`Yb`_ØbbYb" `a` : U`Y`j cb`J YfXUW`h`Ui ZY]bYb`6`]bX[`Àb[Yf
k]fX`XYf`? Ua`dZa`]hhY`VYgY]h][i b[gX]Ybgh`XYf`6Yn]f_gfY[]Yfi b[
8 ØggY`XcfZ`U`_h]j ži a`X]Y`G]WXYf`Y]h`ni`[Yk`À`f`Y]ghYb" `8]Y
9bhgWXY]Xi b[`ØVYf`X]Y`9bhgW`ÀfZ] b[`cXYf`_cbhfc`Y]fhY
GdfYb[i b[`Àb[h`XUVY]j ca`Ni ghUbX`XYf`6ca VY`i bX`XYf`5fh`XYg
NØbXYfg`UV" `5i ZgW`U[nØbXYf`a` ØggYb`Ua`gY`VYb`HU[`YbhgW`ÀfZh
k YfXYbž`k `À`fYbX`@Ub[nY]hnØbXYf`Y]bY`gcZcfh][Y`9j U_i]Yfi b[`XYg
; YV]Yhg`YfZcfXYfbž`XU`g]Y`a`]h`XYf`NY]h`[YZ`À`f`]W`k YfXYb
_ØbbYb" `8]YgY`bZcfa Uh]cbYb`V]YhYh`X]Y`GhUXh`8i]gVi f[`Ui Z]\fYf
K YVgY]hY`Ub"

6Y]`XYf`? Ua`dZa`]hhY`VYgY]h][i b[`k]fX`b]W`h`bi`f`XYf`Ni ghUbX`XYf
6ca VY`VYi`fhY]`hž`gcbXYfb`Ui W`j]Y`Y` : U`hc`fYb`k]Y`X]Y`H]YZ`XYf
6ca VYž`K YhhYfVYX]b[i b[Yb`i bX`G]WXYf`Y]hga U» bU`a`Yb
a` ØggYb`VYfØW`_g]W`h][`h`k YfXYb" `8]Yg`YfZcfXYfh`Y]bY`Yb[Y
Ni gUa`a`YbUfVY]h`XYf`j`YfgW]YXYbYb` : UW`VYfY]W`Yž`k]Y`Dc`nY]
i bX` : Yi Yfk Y`fž`i a`X]Y`9j U_i]Yfi b[`i bX`9bhgW`ÀfZ] b[
fY]Vi b[g`cg`Xi`fW`ni`ZØ`fYb" `Y`b`]W`Y`J`cf[`Àb[Y`Z]bXYb`g]W`Ui W`
]b`UbXYfYb`FY[]cbYb`8Yi hgW`UbXgž`k`c`YXYf`6i bXYg`UbX`ØVYf
Y]bYb`Y][YbYb`? Ua`dZa`]hhY`f`Ài a`X]Ybgh`j`YfZØ[hž`XYf`ZØf`X]Y
ØZZYb`h]W`Y`G]WXYf`Y]h]j`YfUb`hk`cfh]W`]gh" `Gc`]gh`X]Y

?Ua dZa]hhY`VYgY]h][i b[`Y]bY`_ca d`YI Y`5i Z[UVYž`X]Y`k Y]h`ØVYf
 X]Y`V`c»Y`9bhgW`ÅfZ` b[`\\bUi`g[Y`hž`gcbXYfb`Ui`W`\\]ghcf]gW`Y
 9f`_i`bXi`b[`i`bX`F]g]_cVYk`Yfhi`b[`i`a`ZUgghž`k`]Y`K`_]dYX]U
 VYf]W`hYh"

⇒bZcfa`Uh]cb`ZØf`F`Y]gYbXY

: Øf`X]Y`F`Y]gYbXYb`]b`?`Ø`b`[`]Vh`Yg`VYfY]hg]`cf`XYb`GdYffi`b[`Yb
 nU`\\fY]W`Y`⇒bZcfa`Uh]cbYb`"5bnY][`YhUZ`Y`b`i`bX`8i`fW`gU[`Yb`]a
 ?`Ø`b`Yf`<`Ui`dhVU`\\b`\\c`Zi`bX`]b`A`YggY`#8Yi`hn`k`YfXYb`Ui`Z`X]Y
 VYj`cfghY`\\YbXYb`9]bgW`fÅb`_i`b[`Yb`\\]bk`Y]gYb`"Ni`XYa`ghY`\\Yb`86!
 A`]hUfVY]hYbXY`VYfY]hž`i`a`F`Y]gYbXYb`VY]:`fU[`Yb`i`bX`DfcV`Ya`Yb
 ni`f`GY]hY`ni`ghY`\\Yb`"8]Y`86`d`Ubhž`XYb`Ni`[`j`Yf`_Y`\\f`Ua`5VYbX
 k`]YXYf`fY[`i`Åf`Ui`ZYb`ni`UggYbž`_ØbbhY`YXcW`_i`fnZf]gh][`Y
 9]bgW`fÅb`_i`b[`Yb`b]W`h`Ui`ggW`Y»Yb`"F`Y]gYbXY`k`YfXYb`[`YVYhYbž
 X]Y`U`_hi`Y`Yb`⇒bZcfa`Uh]cbYb`fY[`Y`a`Å»][`ØVYf`X]Y`K`YVg]hY`
**VU`b`"XY`i`bX`]a`86`BUj`][`Uhc`f`UV`ni`fi`ZYbž`i`a`VYghYbg`]bZcfa`]Yfh
 ni`V`Y]VYb`"**

9g]ghk`]W`h][`ž`XUgg`X]Y`6Øf[`Yf`]b`?`Ø`b`VYk`i`ggh`a`]h`X]YgYf
 G]hi`Uh]cb`i`a`[`Y`\\Yb`i`bX`X]Y`5bk`Y]gi`b[`Yb`XYf`6Y`\\ØfXYb`ghf]_h
 VYZc`[`Yb`"Bi`f`gc`_Ubb`X]Y`G]W`Yf`\\Y]h`U`Yf`[`Yk`Å`\\f`Y]ghYhi`bX`XYf
 Ni`[`j`Yf`_Y`\\f`VU`X`k`]YXYf`bcfa`U`]g]Yfhk`YfXYb`"

8YhU]`g	
C`fh	?`Ø`b`ž`8Yi`hgW`\\UbX
E`i`Y`Yb	<ul style="list-style-type: none"> • k`k`k`"XYi`hgW`YVU`b`"W`a • k`k`k`"Xi`]gVi`f[`"XY • XY"a`"k`_]dYX]U"cf[

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!`_cY`b`"bYh