

K]XYfghUbX`]b`6cW`Ya ØbX. `? Ua dZ`i a
X]Y`A UI !9fbgh!; YgUa hgW`i `Y`

K]XYfghUbX`[Y[Yb`XYb`5i gVUi `XYf`A UI !9fbgh!
; YgUa hgW`i `Y`]b`? Ò`b!6cW`Ya ØbX. `GW`ØYfnU`Ybž
I a k Y`hgW`i hn`i bX`6Ui a U»bU`a Yb`]a `: c_i g"



? Ò`b!6cW`Ya ØbXž`8Yi hgW`U`bX`!`†`? Ò`b!6cW`Ya ØbX`VfcXY`h
Yg. `8Yf`[Yd`UbhY`5i gVUi `XYf`A UI !9fbgh!; YgUa hgW`i `Y`fA 9; Ł
gcf[h`ž0f`\\`hn][Y`8]g_i gg]cbYb`i bX`K]XYfghUbX`i bhYf`XYb
5bk c`bYf.]bbYb`"9]bY`DYh]h]cb`Ui Z`W`Ub[Y`c`f[`Vf]b[h`X]Y`Gcf[Yb
XYf`6Øf[Yf.]bbYb`ni a `5i gXfi W`ž`X]Y`XYb`5i gVUi `U`g`ØVYfZØgg][ž
_cg`hgd]Y`][`i bX`i a k Y`hgW`ÅX`]W`VYhfUW`hYb`"J`cf`U`Ya `XYf
J`Yf`i`ghj`cb`U`fnY`b`hY`Ub[Yb`6`Äi a Yb`Ui Z`XYa `GW`i `[Y`ÄbXY
gcf[h`ž0f`I`ba`i`h`8]YgY`gW`UZZYb`b]W`h`bi`f`Y]b`VYggYfYg
A]_fc_]a Už`gcbXYfb`X]YbYb`Ui W`U`g`Di ZZYf`[Y[Yb`@`Äfa`i`bX
5V[UgY"

8]Y`†]h]Uhc`fYb`XYf`DYh]h]cb`Zc`fXYfbž`XUgg`X]Y`U`hYb`6`Äi a Y`b]W`h
[YZ`Ä`h`k`YfXYb`i bX`ghUhhXYggYb`Y]b`?`cbnYdh`ni a `GW`i`hn`XYg

K U`XYg`Ybhk]W_Y`h`k]fX"5i W`X]Y`g]b_YbXYb`GWØ`YfnU`Yb
gdfYWX`Yb`Ui`g`]\fYf`G]W`h`[Y[Yb`XYb`l`a`VUi`" `a` : YVfi`Uf`&\$&
k`Uf`X]Y`A`9; `b]W`h`j`c`gh`AbX][`Ui`g[Y`UghYh`Yg`[UV`ZfY]Y`D`À`hnY
bUW`X`Ya`5`ba`Y`XYj`YfZU`fYb`"Hfcm`X]YgYf`5f[i`a`YbhY`d`Ubh`X]Y
GhUXh?`Ò`b`a`Ugg]j`Y`b`j`Ygh]h]cbYbž`Y]bgW`X]Y»`]W`X`5Vf]gg`i`b`X
BYi`VUi`j`cb`HY]Yb`XYf`GW`i`Y"

I`a`ZUb`[`fY]W`X`Y`6`Ui`d`À`b`Y

8]Y`[Yd`UbhYb`6`Ui`UfVY]hYb`i`a`ZUggYb`b]W`X`h`b`i`f`XYb`5Vf]gg`XYf
a`UfcXYb`;`fi`bXgW`i`Y`ž`gcbXYfb`Ui`W`X`Yf`b]W`X`h`a`Y`f`[Ybi`hnhYb
Hi`fb`U`Y`i`bX`XYg`A`YbgU[YV`À`i`XYg`XYf`A`9;`"BYi`Y
b`ZfUghfi`_`hi`fYb`gc`Y`b`[YgW`X`UZZYb`k`YfXYb`ž`XUfi`bhYf`Y]bY
Hi`fb`U`Y`Z`f`X]Y`;`Ya`Y]bgW`X`U`Z`hg[fi`bXgW`i`Y`i`bX`Y]b`BYi`VUi`a`]h
A`YbgU`Z`f`X]Y`A`9;`ž`XYf`Y]bY`?`UdUn]h`hgghY][Yfi`b`[`i`a`&&\$
GWØ`Yf]bbYb`i`bX`GWØ`Yf`Vf]b[Yb`gc`"7`cbhU]bYf!6`Ui`hYb`gc`Y`b
Xi`fW`X]Y]bYb`dYfa`UbYb`hYb`9`fk`Y]hYfi`b[gVUi`YfgY`hnh`k`YfXYb`ž`a`]h
XYa`N]Y`ž`XUgg`X]Y`b`hYf]a`gVUi`hYb`&\$`*`Z`Yfh][[YghY`h`g]bX"8]Y
6`Ui`UfVY]hYb`Ub`XYf`;`YgUa`hgW`i`Y`gc`Y`b`Ui`h`XYb`D`À`b`Yb`]a
nk`Y]hYb`E`i`UfhU`&\$`&-`UV[YgW`X`cggYb`gY]b`ž`XcW`X]Y
<YfUi`gZcfXYfi`b[`V`Y]Vh`[`fc`»"

K]Y`X]Y`**GhUXh?** `Ò`b`VYf]W`X`h`h`ž`ØVYfbY`a`Yb`df]j`UhY
;`YbYfU`i`bhYfbY`a`Yb`gck`c`X]Y`6`Ui`Y]ghi`b[Yb`U`g`Ui`W`X]Y
i`a`ZUb`[`fY]W`X`Y`D`Ubi`b["b`NY]hYb`XYg;`UW`_`f`À`ZhYa`Ub[Y`g`i`bX`XYf
Ub[YgdUbbhYb`@U[Y`]a`6`Ui`gY`_`hc`f`gY]X]Yg`Y]bY`YfZf]gW`X`Yb`XY
GhfUhY[]Y"8`i`fW`X]Y`9]bV]bXi`b[`df]j`UhYf`5`_`hYi`fY`gc`Y`b
_`ca`d`YI`Y`J`Yf[UVYb`YZZ]n]YbhYf`[YghU`hYh`k`YfXYb`ž`k`cXi`fW`X]Y`W`X
X]Y`6`Ui`Ui`gZ`Ø`fi`b[`VYggYf`ØVYfk`UW`X`h`k`YfXYb`_`Ubb"

b`j`Y`gh]h]c`b`ggghUi`i`a`6]`Xi`b[`gVYfY]W`X

a`[YgUa`hYb`XYi`hgW`X`Yb`6]Xi`b[gk`YgYb`[]Vh`Yg`Y]bYb`[Yk`U`h][Yb
b`j`Y`gh]h]c`b`ggghUi`"5`_`hi`Y`Y`N`U`X`Y`b`nY][Yb`ž`XUgg`X]YgYf`&\$`&(`Y]bYb
F`Y`_`cf`X`k`Y`f`h`j`c`b`)(`ž`A`j`]UfXYb`9i`fc`YffY]W`X`h"8]Y`
**5`fW`X]hY`_`hi`fV`U`hh`VYf]W`X`h`h`j`c`b`XYgc`UhYb`Ni`gh`Ab`XYb`j`]Y`Yf`
GW`i`Yb`a`]h`Vf`ØW`Y`b`XYa`Di`hn`i`bX`i`bX]W`X`h`Yb`;`Yb`ghYfb`"a`a`Yf`
a`Y`f`?`]b`XYf`i`bX`ž`[Yb`X`]W`X`Y`VYb`Øh][Yb`D`U`hn`ž`k`Ug`XYb`8`fi`W`_`Ui`Z**

X]Y`GWXi `[YVÀi XY`Yf\Ò\h"8]Y`?ca a i bYb`\UVYb`nk Uf`Y]WKh
ghY][YbXY` ðj Ygh]h]cbYbž`_ÒbbYb`UVYf`a]h`XYb`fUgUbh
UbghY][YbXYb`6Ui dfY]gYb`b]WKh`GWf]hh`\U`hYb"

: Øf`X]Y`J YfUbhk cfh]WXYb`]gh`XYf`< UbX`i b[gVYXUfZi bØVYfgY`VUf"
8f" : f]m]?Ò\`Yf!; Y]V`j cb`XYf`?ZK`\YVh`\Yfj cfž`XUgg
VØfc`_fUh]gWXY`< ØfXYb`UV[YVUi h`k YfXYb`a ØggYbž`i a`gW`bY`YfY
i bX`bUW`\U`h][Y`@Øgi b[Yb`ni`Z]bXYb`"A cXi`UfY`6]`Xi b[gVUi hYbž
X]Y`]bbYf\U`V`j cb`XfY]`A cbUhYb`fYU`]g]Yfh`k YfXYb`_ÒbbYbž`V]YhYb
Y]bYb`j]Y`j YfgdfYWXYbXYb`5bgUhn`ni f`@Øgi b[`XYf`DfcV`Ya`Y"
8]YgY`a cXi`UfYb`6Ui hYb`g]bX`b]WKh`bi f`ZYI]VY`ž`gcbXYfb`Ui W
bUW`\U`h][ž`XU`g]Y`fYWmW]b[ZÀ\][`g]bX`i bX`g]W`Ub`j YfgW]YXYbY
6YXØfZb]ggY`UbdUggYb`UggYb"

8]Y`G]hi Uh]cb`Ub`XYf`A UI !9fbgh!; YgUa hgWi`Y`k]fZh`b]WKh`bi f
: fU[Yb`ni f`9bhk]W`_i b[`XYg`6]`Xi b[gghUbXcfhg`Ui Zž`gcbXYfb`]gh
Ui W`Y]b`NY]WXYb`ZØf`X]Y`[fUj]YfYbXYb`< YfUi gZcfXYfi b[Ybž`X]Y
8Yi hgW`UbX`]a`6YfY]W`XYf`GWXi`]bZfUghfi`_hi f`bcW`VYk`À`h][Yb
a i gg"8]Y`_ca a YbXYb` ð\`fY`k YfXYb`YbhgWY]XYbž`cV`X]Y
[YhfcZZYbYb`A U» bU`a Yb`XYb`j]Y`ZÀ`h][Yb`5bgdfØWXYb`[YfYW`h
k YfXYb`_ÒbbYb"

8YhU]`g	
C fh	?Òb!6cW`Ya ØbXž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fi bXgWUi`!cb`]bY"XY • k k k "ghUXh!_cY`b"XY • k k k "UfW]hY`_hi fV`Uhh"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!_cY`b"bYh