

D`Uh]b!F cVVYfm]b `? Ò`b. `K]Y`Y]bY`F c`YI j cf`XYb`5i [Yb`j YfgWk UbX`°

⇒a `DfcnYgg`i a `XYb`F Ui V`Y]bYf`%\$) "\$\$\$`9i fc`hYi fYb`F c`YI !
D`Uh]b`Ui g`Y]bYa `CggYbXcfZYf`GhYU`_`Ui g`k]fX`XYa
5b[Y`_`U[hYb`VYk UZZbYhYf` , VYfZU``j cf[Yk cfZYb"



C ggYbXcfZž`8Yi hgWk`UbX`!`5a` `8]YbghU[ž`XYb`%"'↵ b]`&\$&) ž
VY[Ubb`Ua` `@UbX[Yf]Wk`h? Ò`b`Y]b`DfcnYggž`XYf`]b`XYb`Y`hnhYb
K cWYb`Z0f` : i fcfY`gcf[hY``⇒a` `A]hY`di b`_`hghY`h`XYf`J cfk i fZ`XYf
GhUUhgUbK U`hgWk`UZh[Y[Yb`Y]bYb`5b[Y`_`U[hYbž`XYf`k`À`fYbX
Y]bYg`J`Yf`_`Ui`Zg[Ydf`À`W`g`i`a` `Y]bY`@`I`i`g!5fa` VUbXi` \fž`Y]bY
gc[YbUbb`hY`F c`YI` `8Umhc`bU`D`Uh]b`]a` `K`Yfhj`cb`%\$) "\$\$\$`9i`fc`ž
Y]bY`K`UZZY`[`Yn0W`_`hi`bX`XYb`i` \fYb`À`bX`Yf`VYXfc`h`h`UVYb`gc`""
8]Y`8YhU]`g`XYf`J`cfZU``g]bX`gWk`cW_]YfYbX`i`bX`k`YfZYb` : fu[Yb`Ui`Z
0VYf`X]Y`G]Wk`Yf`Y]h]a` `<`UbXY``a`]hk`Yfhj`c``Yb`i` \fYb"

K]Y`X]Y`? Ò`b`Yf`GhUXh!5bnY][Yf`VYf]Wk`hYhž`_`Ubb`hYb`g]Wk`XYf
5b[Y`_`U[hY`i`bX`XYf` ; YgWk`À`X][hY`0VYf`a` Y`fYfY`9W`_`Yb``8Yf
I` \fYb`À`bX`Yf` \UhhY`X]Y`F c`YI` `0VYf` `9VUm`?`Y]bUbny][Yb

]bgYf]Yfhž'XcW\`Y]bYb' ? Āi ZYf'ZUbX`Yf`b]W\h"8Yf'5b[Y_`U[hY`nY][hY
≠hYfYggYž'i bX`Yg`gW\]Ybž'U`g`_ŌbbhY`Y]b`[i hYg'; YgW\ÀZhi ghUbXY
ca a Yb" `K \fYbX`XYg`HfYZZYbg`dfcV]YfhY`XYf'5b[Y`U[hY`X]Y
l \f`Ub`i bX`dUgghY`XUg`5fa VUbX`Ub"

„ VYffUgW\YbXY`K YbXi b[`]a `GhYU_` \Ui g

8cW\`XUg`HfYZZYb`bU\`a`Y]bY`XfUa Uh]gW\Y`K YbXi b["B UW\XYa
XYf'5b[Y_`U[hY`a Y\fa U`g`Ui Z`X]Y`Hc`Y`hhY`j YfgW\k i bXYb`k Ufž
nc[`Yf`i bhYf`XYa `H]gW\`Y]bY`K U`hYf`DD? `i bX`Xfc`hY`a `]h`XYb
K cfhYb.` A UW\`Y`hnh`_Y]bY`V`ŌXYb`GUW\Yb "8Yf`l \fYb`\ĀbX`Yf
ZŌ\`hY`g]W\`VYXfc`\hi bX`VYf]W\hY`h`j cb` K i hž`DUb]_`i bX`5b[gh ž
U`g`XYf'5b[Y_`U[hY`X]Y`l \f`gUa h`NYfh]Z]_UhYb`a `]hbU\`a`i bX`Ui Z
X]Y`6Ya Yf`_i b[`W\`[Y\Y`Y`hnh`fYU[]YfhY"9]b`Yfbgh\UZhYg
JYf[Y\Ybž`XUg`Y]bYb`GW\UhhYb`Ui Z`X]Y`[YgUa hY`6fUbW\Y`k]fžh"

8Yf`JYfhY]X][Yf`XYg'5b[Y_`U[hYbž`>Ōf[Yb`; fUZž`fĀi a hY`nk Uf`Y]bž
XUgg`X]Y`l \f`a `]h[Ybca a Yb`k i fXYž`VYghf]h`Y`XcW\`XUg
Jcf\UbXYbgY]b`Y]bYf`K UZZY"9f`Uf[i a Ybh]YfhYž`XUgg`Yg`g]W\
`YX][`]W\`i a`l bhYfgW\`U[i b[` \UbXY`b`_ŌbbYž`k Ug`a `]XYf`VYghfUZh
k ŌfXY"8]Y`<]bhYf[fŌbXY`gY]Yb`ni XYa`_ca`d`n]Yfhž`XU`Ua`]Yb
j cb`HĀhYf`i bX`C`dZYf`g]W\`_Ub`bhYbž`i bX`; fUZ`X]Y`l \f`U`g`DZUbX`ZŌf
VYghY\YbXY`GW\i`XYb`XY`_Uf]YfhY"8cW\`XYf`l \fYb`\ĀbX`Yf
k]XYfgdfUW\`YbYf[]gW\.`9f`\UVY`g]W\`nk Uf`gc`[YĀi »Yfhž`i a`X]Y
l \f`ni fŌW`ni VY`_ca a Ybž`gY]`Y`XcW\`YfbYi h`VYhfc[Yb`k c`fXYb"

? f]a]bU`ghUh]gh]_Yb`VY`Yi W\hYb`X]Y`G]hi Uh]cb

8]Y`JcfZĀ`Y`fi bX`i a`ž`k`Y`YfY`i bX`\cW\k`Yfh][Y`l \fYb`g]bX`U`Yg
UbXYfY`U`g`9]bnY`ZĀ`Y" @Ui h`XYa`≠bhYfbUh]cbU`Yb`ž`k`Y`Yf!
**K UfbX]Ybgh`g]bX`9]bVfi W\!8]YVghU\`ž`F`Ui`V`i bX`6Yhfi [` \Āi Z][Y
DfcV`Ya`Y`]b`XYf`6fUbW\Y"8]Y`YfgW\`fYW`_YbXYb`GhUh]gh]_Yb`nY][Yb
gck`c`\`j`c``nc[YbY`GhfUZhUhYb`U`g`Ui W\`XYfYb`JYfgi W\Y`Ui Zi bX
`]YZYfb`k`]W\h][Y`8UhYb`ZŌf`X]Y`D`Ubi b[`j`cb
G]W\Yf\Y]hga U»bU\`a`Yb"**

Ni`gUa`a`YbZUggYbX`Āggh`g]W\`gU[Ybž`XUgg`XYf`Dfc`nYgg`gdUbbYbXY
9]bV`]W`_Y`]b`X]Y`GW\UhhYbgY]hYb`XYg`@`l`i`gi` \fYb`\UbXY`g`V]YhYh"

5i W`k Ybb`Yg`i a `c`Y; Y`XVYhf`[Y`[Y`h`ghY`Yb`a YbgW`]W`Y
 G]W`Yf`Y]hgVYXYb`_Yb`]a `JcfXYf[fi bX`"8Yf`DfcnYgg`k]fX`]b`XYb
 _ca a YbXYb`HU[Yb`Zcfh[YgYhnh`i bX`U`Y`5i [Yb`g]bX`Ui Z`XUg
 ; Yf]W`h[Yf]W`hYh`k `fYbX`X]Y`K U`f`Y]h`Ubg`@]W`h`_ca a Yb`gc`"

ϕ`XYf`Nk]gW`YbnY]h`V`Y]Vh`X]Y`Gi W`Y`bUW`k Yfh] c`Yb`i `fYb`k]Y
 XYf`VY[Y`fhYb`F c`YI `8UmcbU`D`Uh]b`i b[YVfcW`Yb`"8]Y`

?`Y]bUbny][Yb`ny][Yb`z`k]Y`c`W`XUg`ϕ`hYfYggY`Ub`gc`W`Yb
 NY]ha YggYfb`]gh`Ui W`k Ybb`X]Y`XUa]h] YfVi bXYbYb`F]g]_Yb`b]W`h
 ni `i bhYfgW`h`Yb`g]bX"

8YhU]`g	
Cfh	CggYbXcfZ`8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "_ghU"XY • k k k "_`Y]bUbny][Yb"XY • k UfbX]Ybgh"Wca

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!_cY`b`bYh