

DfchYghY`]b`@cg`5b[Y`Yg.`Hfi a d`j Yfgi g BYk gca`]a`7\Ucg`XYf`A`][fUh]cb`°

⊖`@cg`5b[Y`Yg`YbhZUW\hYb`DfchYghY`[Y[Yb`Hfi a dg
9]bk UbXYfi b[gdc`h]_ž`Ui g[Y`Ògh`j cb`F Unn]Yb`XYf`⇨9"
; Yk U`hi bX`: YghbU\`a Yb`dfÄ[hYb`X]Y`9fY][b]ggY"



@cg`5b[Y`Ygž`i G5`!`⊖`@cg`5b[Y`Yg`]gh`X]Y`Gh]a a i b[
Ui Z[Y\Y]nh`"GY]h`5bZUb[`> b]`&\$&`' `ca a h`Yg`]b`XYf`GhUXhi bX
UbXYfYb`[fc»Yb`i G!A Yhfc`dc`Yb`ni` \]hn][Yb`DfchYghYb`[Y[Yb`X]Y
A`][fUh]cbg!`i bX`5VgW\]YVYdc`h]_j cb`DfÄg]XYbh`8cbU`X`Hfi a d`
5i g`ÒgYf`ZØf`X]Y`XYfnY]h][Yb`i bfi` \Yb`k UfYb`X]Y`F Unn]Yb`XYf`i G!
Nc``!`i bX`9]bk UbXYfi b[gVY\`ØfXY`f⇨9tž`X]Y`[Yn]Y`hY`9]bgÄhnY`]b
@Uh]bc!J`]YfhY`b`Xi fW\ZØ`fhY`"⊖`X]YgYb`5_h]cbYb`k i fXYb`<i bXYfhY
A YbgW\Yb`ZYgh[Ybca a Ybž`k Ug`ni`Y]bYf`K Y`Y`XYg`DfchYghg
ZØ`fhY`"6UW\`Ui gYb`"XY`VYf]W\hYhž`XUgg`XYf`GhfY]h`nk`]gW\Yb
Hfi a d`i bX`?U`]Zcfb]Ybg`; ci j YfbYi f`; Uj`]b`BYk gca`ØVYf`X]Y
@U[Y`]b`@5`Yb`hVfUbbh]`gh"

Hfi a d`VYgW\fy]Vh`X]Y`G]hi Uh]cb`]b`@cg`5b[Y`Yg`U`g` VfybbYbX

i bX`ja`j cf\YffgWkYbXYb`7\Ucgzk cfUi Z]b`Yf`X]Y`BUh]cbU`[UfXY
i bX`A Uf]bYg`bUWk`@5`YbhgUbXhY"BYk gca`i bX`UbXYfY`C ZZ]n]Y`Y
VYhcbYb`b]b[Y[Ybž`XUgg`X]Y`DfchYghY`[f0» hYbhY]`g`Zf]YX`]Wk
j Yf`Ui ZYb`i bX`X]Y`G]hi Uh]cb`i bhYf`?cbhfc`Y`]gh" Hfch`n`X]YgYf
6Yfi`b] [YbXYb`K cfhY`nY][Yb`A YX]Yb`gck c`\`Zf]YX`]WkY
8Ya`cbghfUh]cbYb`U`g`Ui Wk`[Yk U`hgUa`Y`5i`gY]bUbXYfgYhni b[Yb
nk`]gWkYb`Dc`]nY]i bX`DfchYgh]YfYbXYb"

8]Y`DfchYghk`Y`Y`k`ÅWk`gh

8]Y`U`_hi`Y`Y`9bhk`]W`_i`b[`]b`@cg`5b[`Y`Yg`]gh`_Y]b`9]bnY`ZU`""8]Y
DfchYghY`VfY]hYb`g]Wk`ØVYf`[`Ubn`5a`Yf]_U`Ui`g" `ϕ`Gh`ÅXhYb`k`]Y`GUb
: fUbW]gWk`ž`BYk`Mcf`_ž`GUbhU`5bUž`5i`gh]bž`8U`Ugž`5h`UbhU`i`bX
@ci`]gj`]`Y`ZUbXYb`YVYbZU`g`8Ya`cbghfUh]cbYb`ghUhh" **GhYfb`"XY**
gWk`]`XYfhž`XUgg`]b`GUb`: fUbW]gWk`HUi`gYbXY`A`YbgWkYb
ØVYfk`]Y[`YbX`Zf]YX`]Wk`Ui`Z`X]Y`GhfU`Y`[`]b[`Ybž`Ui`Wk`k`Ybb`Yg
[`Y[`Yb`5VYbX`ni`_`Y]bYfYb`Nk`]gWkYbZÅ`Yb`_Ua`"Y`b`]Wk`k`Uf`XYf
: U`]b`BYk`Mcf`_ž`k`c`DfchYgh]YfYbXY`]b`XYf`@c`V`m`XYg`Hfi`a`d
Hck`Yfg`j`YfgUa`a`Y`hYb"

ϕ`@cg`5b[`Y`Yg`gh]Y[`Yb`X]Y`GdUbbi`b[`Yb`YXcWk`a`Yf`_]Wk`Ub""8]Y
Dc`]nY]`gYhnhY`Hf`ÅbYb[`Ug`i`bX`;`i`a`a`][`YgWk`cggY`[`Y[`Yb`X]Y
8Ya`cbghf]YfYbXYb`Y]bž`X]Y`U`YgUa`h[`Y[`Yb`X]Y`[`Yk`U`hgUa`Y
: YghbU`a`Y`j`cb`A`][`fUbhYb`dfchYgh]YfhYb" `6YfY]hg`Ua`+`"ž`b]`&\$&)
VYf]Wk`hYhY`**HU[`YggWk`Ui`"XY`j`cb`ØVYf`(\$`:`YghbU`a`Yb`k`Å`fYbX`
XYf`F`Unn]Yb`_`j`]Y`Y`DfchYgh]YfYbXYb`Zc`fXYfhYb`X]Y`:`fY]`Uggi`b[`XYf
: Ygh[`Ybca`a`YbYb`i`bX`j`YfgUa`a`Y`hYb`g]Wk`j`cf`Y]bYa
6i`bXYg[`Yf]Wk`h`gck`]Y`]b`XYf`B`Å`Y`Y]bYg;`Y`Z`Åb[`b]ggYg"**

K`Y]hYfY`9bhk`]W`_i`b[`Yb`]a`6`]W`_

8Ug`J`cf[`Y`Yb`XYf`⇒`9`i`bX`X]Y`XUa`]h`j`YfVi`bXYbYb`DfchYghY
gcf[`Yb`Z0f`_\]hn][`Y`8`YVUhhYb" `60f[`Yfa`Y]ghYf]b`?`UfYb`6`Ugg`j`cb`@cg
5b[`Y`Yg`_f]h]g]YfhY`X]Y`A`U»`bU`a`Yb`XYf`9]bk`UbXYfi`b[`gVY`Å`0fXYb
gWk`UfZ`i`bX`gdFUWk`j`cb`HYffcf`]b`i`bgYfYb`;`Ya`Y]bXYb`"
;`Y]Wk`nY]h][`VYhcbhY`Hfi`a`dg`J`]nY!`GhUVgWk`YZ`GhYd`Yb`A`]`Yfž`XUgg
6i`bXYgfYWk`h`Xi`fWk`[`YgYhnhk`YfXYb`a`ØggY" **6UWk`Å`Ui`gYb`"XY**
k`Y]gh`XUfUi`Z`_\]bž`XUgg`XUg`ØVYfk`]Y[`YbX`Zf]YX`]Wk`Y`6]`X`XYf

DfchYghY`Xi fW`Y]b][Y`5i ggWfY]hi b[Yb`[YhfØVh:k]fXž`VY]`XYbYb
8Ya cbghf]YfYbXY`GhY]bY`i bX`9!Fc`Yf`Ui Z@5D8!: U\fnYi [Y
k YfZYb`i bX`Ui W`Y]b`i: U\fnYi [`]b`6fUbX`gYhnYb"

9]b`J]XYc`j cb`VfYbbYbXYb`Dc`nY]k U[Ybž`XUg`]b`gcn]U`Yb`A YX]Yb
[YhY]`h`k i fXYž`ghUa a h`Ui g`Y]bYa `A`hYfYb`J cfZU``]a `đ\`f`&\$&\$
i bX`ghY`h`b]W`h`ja `Ni gUa a Yb`Ub[`a]h`XYb`U`hi Y`Yb
9fY][b]ggYb``8]YgY`5fhj cb`i: Y`bZcfa Uh]cbYb`Y]nh`X]Y
8]g_i gg]cb`i a `X]Y`DfchYghY`ni g`À`h`]W`Ub"

A]h`gc`W`Yb`gdUbbi b[g[Y`UXYbYb`9bhk]W`i b[Yb`V`Y]Vh`Yg
UVni k UfhYbž`k]Y`g]W`X]Y`G]hi Uh]cb`]b`@cg`5b[Y`Yg`i bX`XUfØVYf
\]bUi g`k Y]hYf`YbhZU`hYb`k]fX``9g`k]fX`_`Ufž`XUgg`X]Y`DfchYghY
[Y[Yb`Hfi a dg`9]bk UbXYfi b[gdc`h]_`X]Y`[YgY`gW`UZh]W`Yb
; f`AVYb`]b`XYb`i G5`k Y]hYf`j Yfh]YZYb`_`ÒbbhYb"

8YhU]`g	
Cfh	@cg`5b[Y`Ygž`i G5
Ei Y`Yb	<ul style="list-style-type: none">• k k k "VUW`Ui gYb"XY• k k k "hU[YggW`Ui "XY• k k k "ghYfb"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!_cY`b`bYh