

5`WUfUn`k i WX hYh`G]bbYf`]a `A UfUh\cb!
:]bU`Y`ni a `ZØbZhYb`; fUbX!G`Ua !H]hY`°

7Uf`cg`5`WUfUn`[Yk]bbh`XUg`Yd]gWXY: fYbWX`CdYb:]bU`Y
&\$&) `[Y[Yb`>Jbb]_`G]bbYf`bUWX`) .&- `Ghi`bXYb`]b`DUf]g"



DUf]gž: fUb`fY]WX`!`&`Y]bYa`a`]hfY]»YbXYb`A`UhWX`ž`XUg`X]Y
; YgWX]WX`hY`XYf: fYbWX`CdYb`bYi`gWX`f]YVžj`YfhY]X][`hY`7Uf`cg
5`WUfUn`\Yi`hY`gY]bYb`H]hY`i`bX`VYnk`Ub[`>Jbb]_`G]bbYf`]a
`Àb[`ghYb:]bU`Y`XYg`Hi`fb]Yfg`A`]hY]bYa`gdUbbYbXYb`9bXghUbX
j`cb`(.`*`ž`*`+`f(`.+`Łž`*`.(`ž`+`*`f+`.'`Ł`i`bX`+`*`fP`\$`.&Ł`_f`ÒbhY`g]WX`XYf
&&!`>À`f][`Y`YfbYi`h`ni`a`7`Ua`d]cb`]b`DUf]g`8`Ua`]h`g]WX`YfhY`g]WX
5`WUfUn`gY]bYb`ZØbZhYb`; fUbX!G`Ua`!H]hY`ž`Y]b`VYY]bXfi`W`YbXYf
9fZc`[`ž`XYf`]\b`]b`X]Y: i`»`ghUdZYb`j`cb`@Y[`YbXYb`k`]Y`F`UZUY`B`UXU`
ghY`hž`XYf`VYb`ZU`g`a`]h`ZØb`Z`H]hY`b`]a`gY`VYb`5`hYf`[`À`bnhY`"
fUX]c`_`c`Y`b`"XY`VYf]WX`hYh"

8Ug:]bU`Y`ž`Ui`g[`YhfU[`Yb`]a`Ui`gj`Yf`_`Ui`ZhYb`7`ci`fh`D\`]`ddY!
7`Uhf]Yf`a`]h`%)`"\$`\$`\$`VY[`Y]ghYfhYb`Ni`gWX`Ui`Yfbž`XUi`YfhY`ØVYf`ZØbZ

Ghi bXYb'i bX']ghY]b'k U\ fYg' A Y]ghYfk Yf_ 'XYg'HYbb]ggdcfhg"
5`WUfUnžXYf']b'gY]bYf'? Uff]YfY'ni j cf']b' UWXh'J Yfgi WXYb'bcW']b]Y
j cb'Y]bYa '\$.&!GUhnfØW_ghUbX'ni fØW__Ua ž'nY][hY'Y]ba U'a Y\ f
gY]b' [fc»Yg'? Åa dZYf\Yfn" ða' j]YfhYb'GUhn'k Y\ fhY'Yf' ['Y]W'XfY]
A UhWVÅ`Y'j cb'G]bbYf'UVžVYj cf'Yf']a' H]YVfYU_ 'hf]i a d\]YfhY"
⇒W' \ UVY'U`Yg' [Y[YVYbžk Ug']W' \ UhY žVYa Yf_hY'5`WUfUn'bUWX
XYa' Gd]Y`"bVWbYk mcf_ "Wca' Yf[Åbnh"

6YY]bXfi W_YbXYg'8i Y``nk Y]Yf'HU`YbhY

J cb'6Y[]bb'Ub'\]Y'hYb'G]bbYf'i bX'5`WUfUn'X]Y'Ni gWUi Yf']b'5hYa
a]h'\cW' _Ugg][Ya'HYbb]g"]G]bbYfž'U'g'Bi a a Yf'% [YgYhnhž'ZØ\fhY
bUW'XYa' YfghYb'GUhn'a]h'*("5i W']a' nk Y]hYb'8i fW' [Ub [Xca
]b]YfhY'G]bbYf'i bX' []b['a]h) .&]b': Ø\fi b[ži a' gW']Y»]W
Ui W'XYb'nk Y]hYb'GUhn']a' H]YVfYU_ 'ZØf'g]W'ni 'YbhgW'Y]XYb"8cW
5`WUfUn'ghY`hY'gY]b'VYY]bXfi W_YbXYg'7ca YVUW_]a' Xf]hhYb'GUhn
i bhYf'6Yk Y]g'i bX'VYYbXYhY ['Y]W'nY]h]['X]Y'GYf]Y'j cb' ' %
[Yk cbbYbYb'GÅhYb'XYg' ðU]YbYfg"9]b'5i ZgW'U[gd]Y`_cghYhY
]\b']a' nk Y]hYb'GUhnž'XcW'XYbbcW' _Åa dZhY'Yf'g]W'ni fØW_]b'X]Y
DUfh]Y"

⇒a' j]YfhYb'GUhn' [UV'Yg'XUbb'X]Y'XfUa Uh]gW'ghYb' A ca YbhY'XYg
A UhWYg' 5`WUfUn'k UfZ'U`Y'? fÅZhY']b'X]Y'K UU[gW'U'Y'i bX'gYhnhY
g]W']a' H]YVfYU_ 'Xi fW' "8Yb'`YhnhYb'GUhn'YbhgW']YX'Yf'gW']Y»]W
a]h'Y]bYf'_UfYb'@Y]ghi b[gghY][Yfi b['i bX'Y]bYa' H]YVfYU_!
9f[YVb]g'j cb' %\$.&"]G]bbYf'j YfdUgghY']b'X]YgYa' :]bU'Y'gY]bYb
j]YfhYb'K Y'h]hY`bUW'ghUf_Yb'@Y]ghi b[Yb'VY]XYb' l G'CdYb'i bX
5i ghfU']Ub' CdYbž'ghUh'XYggYb'a i gghY'Yf'gY]bY'YfghY' B]YXYf'U[Y
]b'Y]bYa' ; fUbX!G`Ua !:]bU'Y'\]bbY\ a Yb"8]Y'K]_]dYX]U
]bZcfa]Yfh'k Y]hYf"

➤UdUbYgY'Gi WW'gg'UbX': i hi fY'C i h`cc_

➤hnh'\Uh'5`WUfUn'XUg'bÅW'ghY' [fc» Y'Hi fb]Yf']a' J]g]Yf.
K]a' V'YXcbžk c'Yf'X]Y`YhnhYb'VY]XYb'H]hY` [Yk Ubb'i bX'XUa]h
\Y]`Ui Z'XYb'; fUbX'G`Ua']gh'K Å\ fYbX'G]bbYf'j cf'XYa' :]bU'Y']b
DUf]g'bcW']b]W'hY]bYb'GUhn'j Yf'cfYb'\ UhYžk]fX'Yf'bi b'U`Yg
XUfUb'gYhYbž'i a'ni 'nY][Ybž'XUgg'X]YgY' B]YXYf'U[Y'bi f'Y]b

_`Y]bYf'8Åa dZYf']ghUi ZXYa `K Y[`ni `gY]bYb`N]Y`Yb"

Ni gUa a YbZUggYbX`V`Y]Vh`ZYghni \U`hYbž`XUgg`X]Y` : fYbW`C dYb
&\$&) `b]W`h`bi f`Xi fW`X]YgYg`Yd]gW`Y` :]bU`Y`]b`9f]bbYfi b[`V`Y]VYb
k YfXYbž`gcbXYfb`Ui W`Xi fW`Y]bY`gdUbbYbXY`[YgUa hY
Hi fb]Yfk cW`Yb``8 Ug`K]W`h][ghY`ZØf`X]Y`HYbb]gZfYi bXY.`8]Y
bÅW`ghY` ; Y`Y[Yb`Y]hž`X]YgY`Hcdgd]Y`Yf`ja `F U`a Yb`Y]bYg` ; fUbX!
G`Ua !9j Ybhg`ni `gY`Ybž`ghY`h`VYfY]hg`j cf`XYf`HØf"

8YhU]`g	
C fh	DUF]gž: fUb_fY]W`
E i Y`Yb	<ul style="list-style-type: none">• k k k "fUX]c_cY`b"XY• k k k "bVWbYk mc f_"W`a• Yb"a "k]_]dYX]U"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!_cY`b"bYh